

Austin Independent School District Turnaround Plan

Linder Elementary School

I. District Information

School System Name	Austin ISD (227901)
School Name	Linder ES
Name of the staff member employed by the school system completing this plan submission	Joshua Jeon
Email	joshua.jeon@austinisd.org
What role applies to the person completing this submission?	Executive Director of Governance, Accountability & Board Services

II. Needs Assessment

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2.1 Please indicate the type of needs assessment conducted	I assure that the campus named in this plan has conducted an on-site needs assessment that meets the requirements in Section 39A.053 of the Texas Education Code. (e.g. Texas Strategic Leadership Landscape Analysis, ESF Diagnostic, or an LNA.) If LNA: I assure that all locally conducted needs assessments met the requirements in Section 39A.053 of the Texas Education Code, and the results of the local needs assessment are available upon request.
ESF Diagnostic - Linder	Yes

III. Stakeholder Engagement

Guiding Question: Did the LEA meet statutory requirements for stakeholder engagement, and has the board approved the plan?

Campus Intervention Team (CIT) Members	Principal: Patti Estep DCSI: Beth Newton Region 13 Contact: Elizabeth Deterra Assistant Principal: Claudia Shudic Instructional Coach: Candace Fox
	Instructional Coach: Candace Fox



Date(s) of written notice to all public meetings Include dates when 1) written notice of the public meetings were provided and 2) posted on campus website.	 September 4, 2025 - District Communication September 5, 2025 - 1st Staff Meeting September 18, 2025 - 1st CAC Meeting September 19, 2025 - 1st Principal Coffee September 24, 2025 - Community Meeting October 28, 2025 - 2nd Staff Meeting October 30, 2025 - 2nd Principal Coffee October 30, 2025 - 2nd CAC Meeting I assure that the district provided notice to parents, the community, and stakeholders that each campus received an unacceptable performance rating for three consecutive years and is required to submit a campus turnaround plan and requested assistance from parents, the community, and stakeholders in developing the campus turnaround plan(s).
Initial date of TAP being posted to the district website	October 6, 2025
Date of public hearing	November 20, 2025 I assure that the board conducted a hearing regarding the plans for each campus identified for school improvement to notify the public of the insufficient performance of the campus, the improvements in performance expected by the agency, and the intervention measures or sanctions that may be imposed if the performance does not improve within a designated period, the board solicited public comment on each turnaround plan, and the board posted the plan(s) on the district website prior to the hearing. September 18, 2025, September 19, 2025, September 5, 2025, September 24, 2025,
Date of board approval	November 20, 2025
Written Comments from stakeholders	Round 1 Linder Survey Responses Linder Turnaround Plan Survey 3UA (Responses) - Form Respons Round 2 & 3 Linder Survey Responses Summary of Feedback Round 1 - 3

IV. Student Outcome Goals



I assure that the campus included in this plan has set campus-wide goals for ELA/Reading and Math STAAR performance rates and scaled score goals for Domain III components (Academic Achievement, Growth Status, ELP Status, and Student Success Status) for the 2025–2026 school year.	Yes
Enter the campus-wide goal for the All Grades	The Domain 1 goal across all grades and subject areas would be 75% of tests at Approaches and Above, 35% of tests at Meets and above and 15% of tests at Masters. Below is a path to achieve an acceptable (C) rating in school years SY2025-2026 and 2026-2027: 1. 70% of students achieve academic growth in Domain 2A, and by demographic groups evaluated in Domain 3. <and> 2. 45% of Emergent Bilingual students will achieve composite growth or advanced high on the TELPAS assessment. <and> 3. All students, at minimum, earn 50% of points or more on every STAAR assessment they take.</and></and>
Enter the campus-wide goal for the All Grades Math and Reading Meets Grade Level or Above STAAR Performance rate for the 2025-2026 school year.	Campus-wide goal for reading meets and above is 35%. Campus-wide goal for math meets and above is 35%.
Enter the 2025-2026 Component Points campus goal for the Academic Achievement Component of Domain III.	Every group evaluated (All, Lowest performing racial/ethnic group 1, Lowest performing racial/ethnic group 2, High Focus Group) will show at least minimal growth towards the interim target in both reading and math. Component points: 4 ELA, 4 Math - 8/32, 25%
Enter the 2025-2026 Component Points campus goal for the	Every group evaluated (All, Lowest performing racial/ethnic group 1, Lowest performing racial/ethnic group 2, High Focus Group) will meet the 2025-26 target in both reading and math.



Growth Status Component of Domain III.	Component points: 12 ELA, 12 Math - 24/32, 75%
Enter the 2025-2026 Component Points campus goal for the ELP Status Component of Domain III.	40% or more of students taking the TELPAS assessment will achieve composite growth. Component points: 3/4, 75%
Enter the 2025-2026 Component Points campus goal for the Student Success Status Component of Domain III.	Every group evaluated (All, Lowest performing racial/ethnic group 1, Lowest performing racial/ethnic group 2, High Focus Group) will show at least minimal growth towards the interim target in both reading and math. Component score: 4/16, 25%

V. School Improvement Strategy

Guiding Question: Is the proposed strategy likely to move the campus to a C or better OR CSI exit in two years or less?

years or less?		
What strategy or strategies will you implement for this campus?	Please write one of the following: • Accelerating Campus Excellence (ACE) Model / District Managed Restart	
Which, if any, grants has your school system been awarded to support this strategy?	N/A	
Which, if any, grants has your school system applied for (or intends to apply for) to support this strategy?	Still considering which of the following grants to apply for: LIFT LIFT PLC Support School Improvement Curriculum and Instruction Support Grant School Action Fund Planning (Restart), School Action Fund Implementation (Restart) School Action Fund Planning (Reassign) School Action Fund Implementation (Reassign) School Action Fund Implementation (Redesign) School Action Fund Planning (Create New) School Action Fund Implementation (Create New) Effective Schools Framework Focused Support Grant 24-26 Our school system has not been awarded a grant to support this strategy Other (must enter grant into text box)	



Please name any organizations you are working with to build capacity and support strategy implementation	TNTP TNTP is a national research, policy, and consulting organization focused on improving public education in the United States. The organization's mission is to ensure that every young person has access to excellent teachers and the opportunity to thrive. TNTP achieves this by working with schools and districts to recruit and train new teachers, develop talent management systems, conduct research on teacher effectiveness, and advocate for policy reforms. Additional Strategies / Support: Expanded TNTP Partnership for Spring 2026 Implement ACE Model for Fall 2026 Partner with Steady State Apply for the LASO grant		
How many district staff members will you be reporting capacity building information for?	You can report up to 1	5 district staff members.	
If the row above is District or Campus Staff: What are the names and roles of district and campus staff members responsible for capacity building, and what percent of their role is dedicated to supporting implementation of the school improvement strategy?		If the row above is NOT an ESC or on the SAPL: Please describe the organization's or staff member's experience and track record in school turnaround (moving a campus from failing to meet standards to meeting and/or exceeding standards).	TNTP - The New Teacher Project Summary of Partnership

VI. Curriculum & Instruction

Guiding Question: Does the plan increase the quality of instructional materials to be used at the campus and provide adequate time and support for teachers to internalize materials and reflect on student performance?

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adopted curriculum	K-5 Reading: HMH Into Reading/Arriba la lectura K-5 Math: STEMscopes Math K-5 Social Studies: Studies Weekly K-5 Science: McGraw Hill Texas Science Intervention: Kinder DL- El Camino al Exito (Reading) K-2- UFLI (Reading)	



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	1-2 DL- El Proximo Paso (l 3-5- UFLI (phonics) and R K-2- TEMI (Math) 3-5 ESTAR (Math)	Reading) igby Readers HMH (compre	hension)
Is this the curriculum that will be implemented for the duration of the plan?	Yes		
What new curriculum will be adopted?	N/A		
If Yes, when will the district adopt the new curriculum? When will the district adopt the new curriculum?	Previously adopted	If No, how many instructional minutes per week are required/recommended for implementation of this curriculum?	
How many instructional minutes per week are in master schedule for curriculum delivery, and does this amount of minutes meet the required/recommended number of minutes?	330 minutes of instruction Studies, and Intervention 110 minutes for other activ Yes	al time for Language Arts, N vities	fath, Science, Social
How many instructional days are included in the 2025-2026 calendar?	169		
If there are fewer than 165 instructional days in the 2025-2026 calendar, what steps will the district take to ensure a 165-day calendar is adopted and implemented in 2026-2027?	Not applicable.		
Please describe the assessment plan for the impacted campus(es)	<u> </u>	ased Assessments t a comprehensive assessments in the comprehensive assessments are comprehensive assessments.	=



	NWEA MAP Reading and Math universal screeners three times per year (September, December, and May) to measure growth and identify intervention needs. In addition, STAAR Interim Assessments will be administered in February and March in Reading, Math, Science and Social Studies to provide predictive data aligned to state standards. At the elementary level, Curriculum-Based Assessments (CBAs) will be given throughout the year in alignment with curriculum pacing: • Math: • Grade 3 (Sept, Nov, Dec, Feb, Mar); • Grade 4 (Sept, Nov, Jan, Feb, Mar);	
	 Grade 4 (Gept, Nov, Jan, Feb, War), Grade 5 (Sept, Oct, Dec, Feb) ELA: Grades 3–5 (Oct, Nov, Jan, Mar) Science: Grade 5 (Oct, Nov, Jan, Feb, Mar) 	
	This schedule ensures multiple data points across subjects and grade levels, supporting targeted interventions and instructional adjustments to accelerate student learning.	
Will the campus(es) implement a PLC structure?	Yes, Linder will implement a PLC structure focused on improving instruction and student outcomes.	
How will PLCs be organized (by grade level, content area, etc.)?	PreK: Self-contained meet with AP weekly for 45 minutes K- 1: Self-contained meet with AP weekly for 90 minutes 2nd: Self-contained meet with IC weekly for 90 minutes 3-5: Departmentalized: Math/Science meet with principal weekly for 90 minutes, RLA/SS meet with IC weekly for 90 minutes	
How frequently will PLCs occur?	PLCs occur weekly for 90 uninterrupted minutes except for PreK, who only meet 45 minutes weekly	
Who will facilitate PLCs?	Linder has identified PLC leads for each PLC group (grade level or content area). PLC Leads consist of school leaders, instructional coaches, and/or teacher grade level leads. PLC Leads have been trained on the lesson internalization PLC protocol.	
Who is required to attend PLCs?	IC, Principal or AP, teachers (general and special education)	
Please describe the PLC protocol to be used	During PLCs, teachers work in structured teams to improve instruction through collaboration and a shared goal of consistency across classrooms. This way, no matter the teacher, students will get a version of the same lesson, anchored in the same standards. In PLCs, teachers and leaders come together to analyze	



student data and work samples, decide how to address individual student needs, and apply strategies in class the next day. Teachers always leave a PLC meeting with clear, actionable steps to improve instruction. Through structured conversations, instructional leaders reinforce shared school expectations and identify variations in teacher or student performance.

Linder will follow a PLC Scope and Sequence

Lesson Preparation PLC:

PreWork for PLCs use the following tools:

- -Start with the end in mind- Teachers take the upcoming assessment
- -RLA Lesson Preparation HMH Document
- -RLA Lesson Internalization Document
- -Math Lesson Preparation STEMscopes Lesson Prep Document
- -Math Lesson Internalization Document During PLC
- -Linder 90min PLC Agenda includes Lesson Planning and Data Analysis

Data Analysis PLC:

PreWork

- -Grade previous week's assessment and identify students who scored DNM, App, Meets or Masters
- -Identify complex problem or written task from assessment and create exemplar response

During PLC

- -Identify trends and outliers
- -Gather a holistic view of student achievement
- -Adjust Instruction
- -Linder 90min PLC Agenda includes Lesson Planning and Data Analysis

Best practices for both PLCs include consistent agendas, pre-work expectations, and alignment with district vision and instructional priorities. Instructional leaders and principal supervisors will monitor PLC implementation and reinforce priorities through classroom observations and feedback.

VII. ACE

Guiding Question: Does the plan meet the requirements outlined in Texas Education Code, Section 39A.105(b)?

Has this campus (or this
set of campuses)
completed a planning
year for the SAF grant for
the ACE model?

No, this campus was not awarded the SAF grant.



(Optional) Upload your school design plan. This plan must meet the criteria in TEC Section 39A.105(b). Would you like to provide more detail about the implementation of your ACE model? (Select yes if your School Design Plan does not meet the criteria in TEC Section 39A.105(b). Please describe the system the district will use to track teacher and administrator effectiveness at campuses implementing the ACE model. Implementation progress will be reviewed bi-weekly, focusing on key data points and improvement levers: • Academic Performance: STAAR results (by domain and subgroup), STAAR Interim data in Science and Social Studies, MAP Reading and Math BOY/MOY results, and ongoing Curriculum-Based Assessments (CBAs). Instructional Quality: Walkthrough data, observation rubrics, lesson internalization protocois, and PLC implementation. Student Engagement: Attendance, discipline, and participation rates in extended learning opportunities. Family & Community Engagement: Frequency and quality of family engagement events, parent conferences, and partnerships. • Dashboards will be developed to track these indicators over time, ensuring trends are visible and actionable. • Austin ISD leaders will meet with Steady State, technical partner, to monitor progress What targets will the district set to identify which teachers and administrators are highly effective? Principals should demonstrate a record of improving student outcomes and cultivating a strong, positive school culture • The principal should have a minimum of three years of experience at a turnaround campus • The overall school improvement should have increased by two letter grades within two years.		
more detail about the implementation of your ACE model? (Select yes if your School Design Plan does not meet the criteria in TEC Section 39A.105(b).) Please describe the system the district will use to track teacher and administrator effectiveness at campuses implementing the ACE model. Academic Performance: STAAR results (by domain and subgroup), STAAR Interim data in Science and Social Studies, MAP Reading and Math BOY/MOY results, and ongoing Curriculum-Based Assessments (CBAs). Instructional Quality: Walkthrough data, observation rubrics, lesson internalization protocols, and PLC implementation. Student Engagement: Attendance, discipline, and participation rates in extended learning opportunities. Family & Community Engagement: Frequency and quality of family engagement events, parent conferences, and partnerships. Dashboards will be developed to track these indicators over time, ensuring trends are visible and actionable. Austin ISD leaders will meet with Steady State, technical partner, to monitor progress What targets will the district set to identify which teachers and administrators are highly effective? Principals Principals Principals should demonstrate a record of improving student outcomes and cultivating a strong, positive school culture Principal should have a minimum of three years of experience at a turnaround campus The principal should have a minimum of three years of experience at a turnaround campus	school design plan. This plan must meet the criteria in TEC Section	Linder School Design Plan
system the district will use to track teacher and administrator effectiveness at campuses implementing the ACE model. • Academic Performance: STAAR results (by domain and subgroup), STAAR Interim data in Science and Social Studies, MAP Reading and Math BOY/MOY results, and ongoing Curriculum-Based Assessments (CBAs). Instructional Quality: Walkthrough data, observation rubrics, lesson internalization protocols, and PLC implementation. Student Engagement: Attendance, discipline, and participation rates in extended learning opportunities. Family & Community Engagement: Frequency and quality of family engagement events, parent conferences, and partnerships. • Dashboards will be developed to track these indicators over time, ensuring trends are visible and actionable. • Austin ISD leaders will meet with Steady State, technical partner, to monitor progress What targets will the district set to identify which teachers and administrators are highly effective? Principals • Principals should demonstrate a record of improving student outcomes and cultivating a strong, positive school culture • The principal should have a minimum of three years of experience at a turnaround campus • The overall school improvement should have increased by two letter grades within two years.	more detail about the implementation of your ACE model? (Select yes if your School Design Plan does not meet the criteria in TEC Section	No, the school design plan meets the criteria in TEC Section 39A.105(b).
district set to identify which teachers and administrators are highly effective? • Principals should demonstrate a record of improving student outcomes and cultivating a strong, positive school culture • The principal should have a minimum of three years of experience at a turnaround campus • The overall school improvement should have increased by two letter grades within two years.	system the district will use to track teacher and administrator effectiveness at campuses implementing	 Academic Performance: STAAR results (by domain and subgroup), STAAR Interim data in Science and Social Studies, MAP Reading and Math BOY/MOY results, and ongoing Curriculum-Based Assessments (CBAs). Instructional Quality: Walkthrough data, observation rubrics, lesson internalization protocols, and PLC implementation. Student Engagement: Attendance, discipline, and participation rates in extended learning opportunities. Family & Community Engagement: Frequency and quality of family engagement events, parent conferences, and partnerships. Dashboards will be developed to track these indicators over time, ensuring trends are visible and actionable. Austin ISD leaders will meet with Steady State, technical partner, to
Effective teachers are identified using a combination of student growth data and administrator evaluations.	district set to identify which teachers and administrators are highly	 Principals should demonstrate a record of improving student outcomes and cultivating a strong, positive school culture The principal should have a minimum of three years of experience at a turnaround campus The overall school improvement should have increased by two letter grades within two years. Teachers Effective teachers are identified using a combination of student growth



	Overall teacher proficiency will be measured by Austin ISD's local evaluation tool, PPfT.
Please describe the incentives the district will offer to high-performing principal or teacher to remain at the campus.	Pending Final Decision
Has the district made a minimum three-year commitment to continue incentives for the principal and teachers?	The district has a two-year agreement for the district-managed restart ACE-Aligned model • Teacher agreement
How will the district ensure that the principal assigned to each ACE campus has demonstrated a history of improvement in student academic growth at campuses in which the principal has previously worked?	 Resume screening Reference Checks Data review of schools in which the principal previously worked Rigorous Interview Process Panel Interview Interview with Interim Leader or Teaching, Learning, and Leading Interview with Chief of Staff Interview with Superintendent
Will the principal have final authority over personnel decisions at each campus implementing the ACE model?	Yes, the principal will have final authority over personnel decisions.
How will the district ensure that at least 60 percent of the classroom teachers assigned to the campus are teachers who demonstrated instructional	Talent Strategy will secure talent based utilizing the following staffing resources:





XIII. Milestones

Guiding Question: How will the strategy be implemented?

Date	Key Milestones (through the end of SY 27-28)
June - August 2025	 Summer professional learning: Detailed posted schedules Leadership roles & responsibilities (core calendar, coaching caseload, observation & feedback tracker) Professional learning plans (PLC protocols, ILT protocols, 1:1 meetings, and instructional rounds protocols)
September	 Engagement & Communication Staff kickoff: campus priorities and communication plan Family newsletter and Coffee with the Principal Assessments BOY MAP, CBA 3rd, 4th, 5th Math Professional Learning PD dates, Monthly Labs Progress Monitoring Critical deliverables, observation/feedback tracker, PLC agendas, ILT agendas
October	Engagement & Communication • Parent conferences and data sharing • Linder Weekly Staff Newsletter Assessments • CBA 3rd-5th ELA, Science (5th), 5th Math Professional Learning



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	 Literacy Integration Strategies Coaching Cycle Check-ins Progress Monitoring Observation/feedback data review at ILT PLC reflection on data and instructional adjustments
November	Engagement & Communication • Eagle Eye Family Newsletter • Linder Weekly Staff Newsletter Assessments • 3rd- 5th ELA, 3rd, 4th Math; 5th science Professional Learning • TELPAS prep training (listening/speaking supports) • SPED accommodations & inclusion refresh Progress Monitoring • Observation tracker review for coverage and coaching notes • PLC documentation of reteach and small group plans
December	Engagement & Communication Winter family event/update Midyear reflection survey-Upbeat Eagle Eye Family Newsletter Linder Weekly Staff Newsletter Assessments MOY MAP, 3rd and 5th Math Professional Learning MOY data analysis PD Planning for spring interventions Progress Monitoring ILT MOY data review Adjust teacher tiers based on data Update coaching plans for spring
January	Engagement & Communication Parent update on student progress Eagle Eye Family Newsletter Linder Weekly Staff Newsletter Assessments 4th Math, 5th Science, 3rd-5th ELA Professional Learning STAAR alignment training TELPAS calibration prep Progress Monitoring ILT review of new coaching cycles Observation tracker check PLCs refine small group plans based on data



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February	Engagement & Communication Family literacy/math night Weekly staff updates on instructional focus progress Eagle Eye Family Newsletter Linder Weekly Staff Newsletter Assessments STAAR Interim - Math, Reading, Science; 3rd-5th Math CBA; 5th Science CBA Professional Learning TELPAS training and student writing calibration Progress Monitoring Review interim data during PLCs Adjust intervention groups ILT data talk and reteach plan
March	Engagement & Communication Family test readiness event Staff celebration for instructional growth Assessments STAAR Interim - Math, Reading, Science; 3rd and 4th Math CBA; 5th Science CBA; 3rd-5th ELA CBA Professional Learning STAAR review strategies Data-driven instruction refresher TELPAS wrap-up Progress Monitoring ILT review of readiness and walkthrough trends Tiered support adjustments PLCs finalize reteach plans
April	Engagement & Communication • Parent STAAR readiness updates • Staff appreciation messages Assessments • STAAR testing window begins Professional Learning • PLC focus: Spiral review and test-taking strategies • Reflective practice for next year planning Progress Monitoring • Daily/weekly data checks during STAAR • Observation feedback focused on engagement
May	Engagement & Communication • End-of-year celebrations • Parent reports on growth Assessments • STAAR



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	 EOY MAP Professional Learning EOY reflection PD Planning for summer learning and next year's priorities Progress Monitoring EOY reflection PD Planning for summer learning and next year's priorities
June - August 2026	Summer professional learning: Detailed posted schedules Leadership roles & responsibilities (core calendar, coaching caseload, observation & feedback tracker) Professional learning plans (PLC protocols, ILT protocols, 1:1 meetings, and instructional rounds protocols)
September	Engagement & Communication Monthly Principal Coffee Monthly PTO Meeting Monthly PTO Meeting Back to School Night Assessments MWEA MAP Reading and Math universal screeners to measure growth and identify intervention needs Curriculum-Based Assessments (CBAs) will be given throughout the year in alignment with curriculum pacing: Math: Grade 3, Grade 4, and Grade 5 Professional Learning ALL LEVELS - SPED Teachers PHB3 Mental Health Training - Progress Reports (Virtual) ELEMENTARY - All Staff HB3 Mental Health Training - 2 Total Hours Thour in-person + 1 hour Safeschools ELEMENTARY - K-5 Core Teachers - Assessments and the Instructional Cycle Non-Core Teachers - Job-Alike Learning SPED Teacher Assistant Professional Learning - Behavior Campus Staff Development TNTP Lighthouse/Learning Lab #4 Monthly Principals' Meeting Session (Academics, Special Education, MTSS, and Effective Schools Framework Levers) Progress Monitoring Executive Director Weekly Coaching visits (Instructional Rounds-Observation & Feedback, PLC Observation & Coaching, Leadership Framework Coaching / Strategic Leadership Development Plan progress, Data Review)



	ILT, and/or TNTP/District Academic Instructional rounds
October	 Engagement & Communication Monthly Principal Coffee Monthly CAC Meeting Monthly PTO Meeting Parent/Teacher Conference National Night Out PTerry Spirit Night Assessments Curriculum-Based Assessments (CBAs) will be given throughout the year in alignment with curriculum pacing: Math: Grade 5 ELA: Grades 3-5 Science: Grade 5 Professional Learning TNTP Lighthouse/Learning Lab #5 Monthly Principals' Meeting Session (Academics, Special Education, MTSS, and Effective Schools Framework Levers) Progress Monitoring Executive Director Weekly Coaching visits (Instructional Rounds-Observation & Feedback, PLC Observation & Coaching, Leadership Framework Coaching / Strategic Leadership Development Plan progress, Data Review) ILT, and/or TNTP/District Academic Instructional rounds
November	 Engagement & Communication Monthly Principal Coffee Monthly CAC Meeting Monthly PTO Meeting Book Fair Thanksgiving Parent Luncheon Assessments Curriculum-Based Assessments (CBAs) will be given throughout the year in alignment with curriculum pacing: Math: Grade 3, Grade 4 ELA: Grades 3–5 Science: Grade 5 Professional Learning ELEMENTARY - K-5 Core Teachers - Assessments and the Instructional Cycle Non-Core Teachers - Job-Alike Learning SPED Teacher Assistant Professional Learning - Behavior TNTP Lighthouse/Learning Lab #6 Monthly Principals' Meeting Session (Academics, Special Education, MTSS, and Effective Schools Framework Levers) PProgress Monitoring



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	 Executive Director Weekly Coaching visits (Instructional Rounds-Observation & Feedback, PLC Observation & Coaching, Leadership Framework Coaching / Strategic Leadership Development Plan progress, Data Review) ILT, and/or TNTP/District Academic Instructional rounds
December	 Engagement & Communication Monthly Principal Coffee Monthly CAC Meeting Monthly PTO Meeting Assessments NWEA MAP Reading and Math universal screeners to measure growth and identify intervention needs Curriculum-Based Assessments (CBAs) will be given throughout the year in alignment with curriculum pacing: Math: Grade 3, Grade 4, and Grade 5 Professional Learning Monthly Principals' Meeting Session (Academics, Special Education, MTSS, and Effective Schools Framework Levers) Progress Monitoring Executive Director Weekly Coaching visits (Instructional Rounds-Observation & Feedback, PLC Observation & Coaching, Leadership Framework Coaching / Strategic Leadership Development Plan progress, Data Review) ILT, and/or TNTP/District Academic Instructional rounds
January	 Engagement & Communication Monthly Principal Coffee Monthly CAC Meeting Monthly PTO Meeting Winter Performance Assessments Curriculum-Based Assessments (CBAs) will be given throughout the year in alignment with curriculum pacing: Math: Grade 4 ELA: Grades 3–5 Science: Grade 5 Professional Learning Campus Staff Development TNTP Lighthouse/Learning Lab #7 Monthly Principals' Meeting Session (Academics, Special Education, MTSS, and Effective Schools Framework Levers) Progress Monitoring Executive Director Weekly Coaching visits (Instructional Rounds-Observation & Feedback, PLC Observation & Coaching, Leadership Framework Coaching / Strategic Leadership Development Plan progress, Data Review) ILT, and/or TNTP/District Academic Instructional rounds



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February	Engagement & Communication
	Monthly Principal Coffee
	Monthly CAC Meeting
	Monthly PTO Meeting
	Parent/Teacher Conference
	<u>Assessments</u>
	STAAR Interim Assessments will be administered in Reading, Math, Science and Social Studies to provide predictive data aligned to state
	standards.
	Professional Learning
	TNTP Lighthouse/Learning Lab #8
	Monthly Principals' Meeting Session (Academics, Special Education, MTSS, and Effective Schools Framework Levers)
	MTSS, and Effective Schools Framework Levers)
	Progress Monitoring
	Executive Director Weekly Coaching visits (Instructional Description & Foodback, PLC Observation & Coaching
	Rounds-Observation & Feedback, PLC Observation & Coaching,
	Leadership Framework Coaching / Strategic Leadership Development
	Plan progress, Data Review)
	ILT, and/or TNTP/District Academic Instructional rounds
March	Engagement & Communication
	Monthly Principal Coffee
	Monthly CAC Meeting
	Monthly PTO Meeting
	Assessments
	STAAR Interim Assessments will be administered in Reading, Math,
	Science and Social Studies to provide predictive data aligned to state standards.
	Professional Learning
	TNTP Lighthouse/Learning Lab #9
	 Monthly Principals' Meeting Session (Academics, Special Education,
	MTSS, and Effective Schools Framework Levers)
	Progress Monitoring Executive Director Weekly Coaching visits (Instructional
	 Executive Director Weekly Coaching visits (Instructional Rounds-Observation & Feedback, PLC Observation & Coaching,
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	Leadership Framework Coaching / Strategic Leadership Development
	Plan progress, Data Review)
	ILT, and/or TNTP/District Academic Instructional rounds
April	Engagement & Communication
-	Monthly Principal Coffee
	Monthly CAC Meeting
	Monthly PTO Meeting
	Assessments
	• STAAR
	Professional Learning
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	 Campus Staff Development TNTP Lighthouse/Learning Lab #10 Monthly Principals' Meeting Session (Academics, Special Education, MTSS, and Effective Schools Framework Levers) Progress Monitoring Executive Director Weekly Coaching visits (Instructional Rounds-Observation & Feedback, PLC Observation & Coaching, Leadership Framework Coaching / Strategic Leadership Development Plan progress, Data Review) ILT, and/or TNTP/District Academic Instructional rounds
May	 Engagement & Communication Monthly Principal Coffee Monthly CAC Meeting Monthly PTO Meeting Promotion Ceremonies Assessments NWEA MAP Reading and Math universal screeners three times per year to measure growth and identify intervention needs. Professional Learning TNTP Lighthouse/Learning Lab #11 Monthly Principals' Meeting Session (Academics, Special Education, MTSS, and Effective Schools Framework Levers) Progress Monitoring Executive Director Weekly Coaching visits (Instructional Rounds-Observation & Feedback, PLC Observation & Coaching, Leadership Framework Coaching / Strategic Leadership Development Plan progress, Data Review) ILT, and/or TNTP/District Academic Instructional rounds
June- August 2027	Detailed posted schedules Leadership roles & responsibilities (core calendar, coaching caseload, observation & feedback tracker) Professional learning plans (PLC protocols, ILT protocols, 1:1 meetings, and instructional rounds protocols)
September	Engagement & Communication Monthly Principal Coffee Monthly CAC Meeting Monthly PTO Meeting Back to School Night Assessments NWEA MAP Reading and Math universal screeners to measure growth and identify intervention needs



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	 Curriculum-Based Assessments (CBAs) will be given throughout the year in alignment with curriculum pacing: Math: Grade 3, Grade 4, and Grade 5 Professional Learning District Staff Development Campus Staff Development TNTP Lighthouse/Learning Lab Monthly Principals' Meeting Session (Academics, Special Education, MTSS, and Effective Schools Framework Levers) Progress Monitoring Executive Director Weekly Coaching visits (Instructional Rounds-Observation & Feedback, PLC Observation & Coaching, Leadership Framework Coaching / Strategic Leadership Development Plan progress, Data Review) ILT, and/or TNTP/District Academic Instructional rounds
October	 Engagement & Communication Monthly Principal Coffee Monthly CAC Meeting Monthly PTO Meeting Parent/Teacher Conference National Night Out PTerry Spirit Night Assessments Curriculum-Based Assessments (CBAs) will be given throughout the year in alignment with curriculum pacing: Math: Grade 5 ELA: Grades 3-5 Science: Grade 5 Professional Learning TNTP Lighthouse/Learning Lab Monthly Principals' Meeting Session (Academics, Special Education, MTSS, and Effective Schools Framework Levers) Progress Monitoring Executive Director Weekly Coaching visits (Instructional Rounds-Observation & Feedback, PLC Observation & Coaching, Leadership Framework Coaching / Strategic Leadership Development Plan progress, Data Review) ILT, and/or TNTP/District Academic Instructional rounds
November	 Engagement & Communication Monthly Principal Coffee Monthly CAC Meeting Monthly PTO Meeting Book Fair Thanksgiving Parent Luncheon Assessments



	 Curriculum-Based Assessments (CBAs) will be given throughout the year in alignment with curriculum pacing: Math: Grade 3, Grade 4 ELA: Grades 3–5 Science: Grade 5 Professional Learning District Staff Development TNTP Lighthouse/Learning Lab Monthly Principals' Meeting Session (Academics, Special Education, MTSS, and Effective Schools Framework Levers) PProgress Monitoring Executive Director Weekly Coaching visits (Instructional Rounds-Observation & Feedback, PLC Observation & Coaching, Leadership Framework Coaching / Strategic Leadership Development Plan progress, Data Review) ILT, and/or TNTP/District Academic Instructional rounds
December	 Engagement & Communication Monthly Principal Coffee Monthly CAC Meeting Monthly PTO Meeting Assessments NWEA MAP Reading and Math universal screeners to measure growth and identify intervention needs Curriculum-Based Assessments (CBAs) will be given throughout the year in alignment with curriculum pacing: Math: Grade 3, Grade 4, and Grade 5 Professional Learning Monthly Principals' Meeting Session (Academics, Special Education, MTSS, and Effective Schools Framework Levers) Progress Monitoring Executive Director Weekly Coaching visits (Instructional Rounds-Observation & Feedback, PLC Observation & Coaching, Leadership Framework Coaching / Strategic Leadership Development Plan progress, Data Review) ILT, and/or TNTP/District Academic Instructional rounds
January	 Engagement & Communication Monthly Principal Coffee Monthly CAC Meeting Monthly PTO Meeting Winter Performance Assessments Curriculum-Based Assessments (CBAs) will be given throughout the year in alignment with curriculum pacing: Math: Grade 4 ELA: Grades 3-5 Science: Grade 5 Professional Learning

• Campus Staff Development



	 TNTP Lighthouse/Learning Lab Monthly Principals' Meeting Session (Academics, Special Education, MTSS, and Effective Schools Framework Levers) Progress Monitoring Executive Director Weekly Coaching visits (Instructional Rounds-Observation & Feedback, PLC Observation & Coaching, Leadership Framework Coaching / Strategic Leadership Development Plan progress, Data Review) ILT, and/or TNTP/District Academic Instructional rounds
February	 Engagement & Communication Monthly Principal Coffee Monthly CAC Meeting Monthly PTO Meeting Parent/Teacher Conference Assessments STAAR Interim Assessments will be administered in Reading, Math, Science and Social Studies to provide predictive data aligned to state standards. Professional Learning TNTP Lighthouse/Learning Lab Monthly Principals' Meeting Session (Academics, Special Education, MTSS, and Effective Schools Framework Levers) Progress Monitoring Executive Director Weekly Coaching visits (Instructional Rounds-Observation & Feedback, PLC Observation & Coaching, Leadership Framework Coaching / Strategic Leadership Development Plan progress, Data Review) ILT, and/or TNTP/District Academic Instructional rounds
March	 Engagement & Communication Monthly Principal Coffee Monthly CAC Meeting Monthly PTO Meeting Assessments STAAR Interim Assessments will be administered in Reading, Math, Science and Social Studies to provide predictive data aligned to state standards. Professional Learning TNTP Lighthouse/Learning Lab Monthly Principals' Meeting Session (Academics, Special Education, MTSS, and Effective Schools Framework Levers) Progress Monitoring



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	 Executive Director Weekly Coaching visits (Instructional Rounds-Observation & Feedback, PLC Observation & Coaching, Leadership Framework Coaching / Strategic Leadership Development Plan progress, Data Review) ILT, and/or TNTP/District Academic Instructional rounds
April	Engagement & Communication Monthly Principal Coffee Monthly CAC Meeting Monthly PTO Meeting Assessments STAAR Professional Learning Campus Staff Development TNTP Lighthouse/Learning Lab Monthly Principals' Meeting Session (Academics, Special Education, MTSS, and Effective Schools Framework Levers) Progress Monitoring Executive Director Weekly Coaching visits (Instructional Rounds-Observation & Feedback, PLC Observation & Coaching, Leadership Framework Coaching / Strategic Leadership Development Plan progress, Data Review) ILT, and/or TNTP/District Academic Instructional rounds
May	 Engagement & Communication Monthly Principal Coffee Monthly CAC Meeting Monthly PTO Meeting Promotion Ceremonies Assessments NWEA MAP Reading and Math universal screeners three times per year to measure growth and identify intervention needs. Professional Learning TNTP Lighthouse/Learning Lab Monthly Principals' Meeting Session (Academics, Special Education, MTSS, and Effective Schools Framework Levers) Progress Monitoring Executive Director Weekly Coaching visits (Instructional Rounds-Observation & Feedback, PLC Observation & Coaching, Leadership Framework Coaching / Strategic Leadership Development Plan progress, Data Review) ILT, and/or TNTP/District Academic Instructional rounds



XIV. Performance Management

Guiding Question: Has the district outlined a performance management plan that ensures the strategy will be implemented with fidelity?

implemented with fidelity:	
Please describe how district and campus leaders will monitor the successful implementation of this plan.	District and campus leaders will monitor assessment results of universal screeners, curriculum based assessments, and STAAR Interim assessments. Principal supervisors will visit the campus weekly to observe instruction, PLCs, and ILTs and monitor meeting agenda record and observation and feedback trackers with principals. TNTP will collect progress monitoring data in the fall, winter, and spring on the implementation of HQIM as intended.
Who will be responsible for reviewing progress towards the milestones described in the previous section?	Principal Principal supervisors/DCSI Assistant Superintendent
How frequently will progress toward milestones be reviewed?	Weekly
How will milestone progress data be collected?	Milestone progress data will be collected and linked to a Campus Profile Sheet. Artifacts and resources will be reviewed to ensure fidelity of the implementation.
How will milestone progress data be shared with district leadership and other relevant stakeholders?	 Project Plan reviewed in senior leadership meetings Biweekly check-ins with Steady State, Project Manager Project Plan District leaders and relevant stakeholders participate in the meetings

XV. Resources

Guiding Question: Has the district identified all resources needed to implement the SI strategy?

Please share the required costs to implement plan and source of funds	Pending final decision.
If the strategy is contingent on a grant funding source, what is your alternative funding or implementation plan if you do not receive the	Pending final decision.



grant? How would your district still support and	till support and		
execute this strategy?	this strategy?		

XVI: Additional Info

(Optional) Please share any additional information about your strategy that was not included in the prior sections. You may also upload documents.

Key Implementation Strategies/Supports 2025-2026:

- Partner with TNTP to increase campus leaders' instructional leadership capacity through the Lighthouse & Learning Lab professional development and coaching program.
- development and coaching program.
 Utilize leadership core calendars, leadership team meeting protocols, instructional rounds, coaching caseloads, observation and feedback trackers, one to one coaching, and hands on professional learning and application to build instructional leadership capacity.
- Provide monthly professional development to campus leaders, coaches, and interventionists on HQIM resources and implementation.
- Provide weekly to biweekly observation and feedback alongside curriculum focused on effective implementation of HQIM, increasing frequency for uncertified teachers.
- Provide coaching visits with principals and supervisors weekly, and increase frequency for novice leaders.
- Follow a posted, detailed, daily schedule that maximizes instructional time and allows for PLC meetings twice a week, to plan for instruction and respond to student outcome data.



Appendix

TEA's 2025-2026 Intervention Guidance & Tools

Turnaround Plan Submission Timeline SY 2025-2026



Submission Deadline

 District submits its initial turnaround plan by
 November 14, 2025.

Initial Notificaiton

•TEA will notify the district of plan approval or initial rejection with feedback if revisions are needed by January 16,2026.

Final Resubmission Deadline

•If the plan was rejected the district must submit a revised plan addressing TEA's concerns by March 17, 2026.

Final TEA Notification

•TEA issues a final decision on the revised plan (approval or rejection) by April 1, 2026.

Governance Action Initiated bythe Commissioner

> If the turnaround plan is rejected and the district does not submit an acceptable revised plan, or if the campus continues to underperform, the Commissioner may inititiate governance interventions.