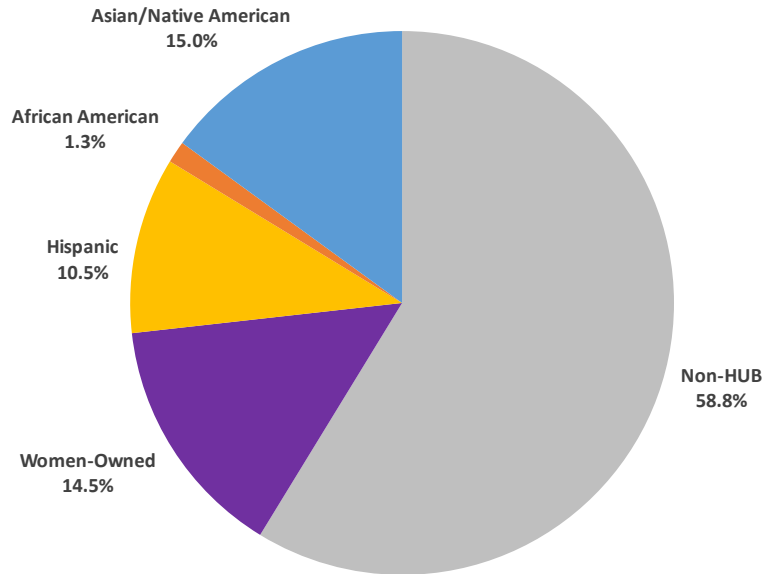


# Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH SEPTEMBER 17, 2020

Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 393,272	\$ 385,597	1.3%	1.9%	-0.6%
Asian/Native American	\$ 4,776,676	\$ 4,535,801	15.0%	7.4%	7.6%
Hispanic	\$ 3,269,068	\$ 3,181,240	10.5%	9.4%	1.1%
Women-Owned	\$ 4,522,775	\$ 4,402,015	14.5%	9.8%	4.7%
HUB Total	\$ 12,961,791	\$ 12,504,652	41.2%	28.5%	12.7%
Non-HUB	\$ 19,057,919	\$ 17,817,735	58.8%	-	-
<b>Total</b>	<b>\$ 32,019,710</b>	<b>\$ 30,322,387</b>			

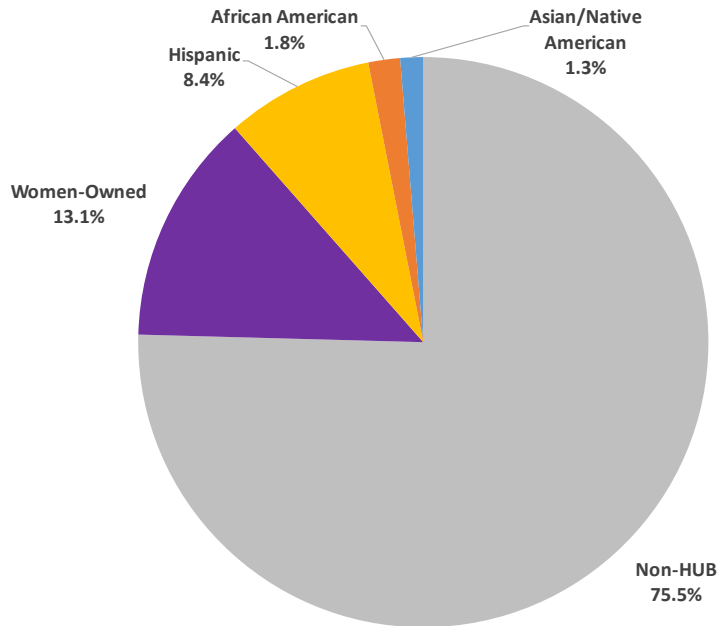
Note: Numbers may not add due to rounding

Goals: Approximately 90% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 10% of A/E projects.

# Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH SEPTEMBER 17, 2020

## Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 4,746,028	\$ 4,746,028	1.8%	1.7%	0.1%
Asian/Native American	\$ 3,440,271	\$ 3,437,048	1.3%	1.9%	-0.6%
Hispanic	\$ 22,955,552	\$ 22,346,229	8.4%	8.1%	0.3%
Women-Owned	\$ 35,864,710	\$ 34,905,266	13.1%	10.2%	2.9%
<b>HUB Total</b>	<b>\$ 67,006,561</b>	<b>\$ 65,434,571</b>	<b>24.5%</b>	<b>21.9%</b>	<b>2.6%</b>
Non-HUB	\$ 205,514,073	\$ 201,986,017	75.5%	-	-
<b>Total</b>	<b>\$ 272,520,634</b>	<b>\$ 267,420,587</b>			

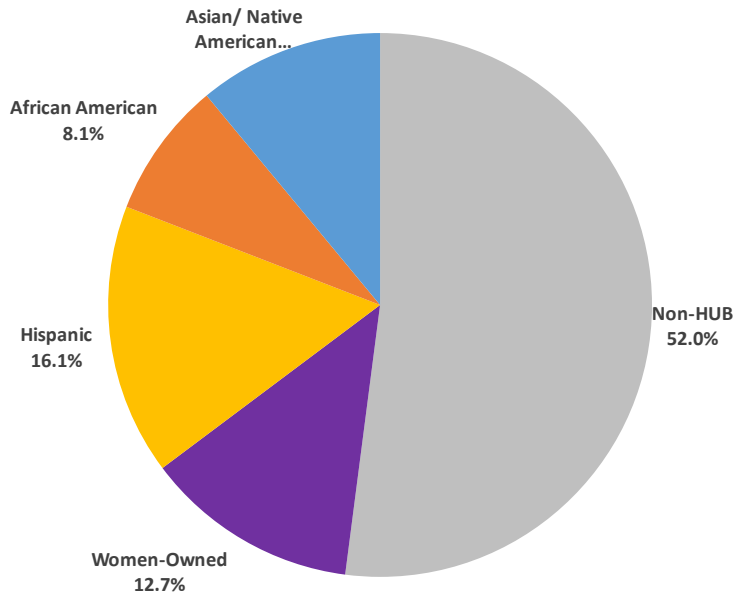
Note: Numbers may not add due to rounding

Goals: Approximately 75% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 25% of construction projects.

# Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH SEPTEMBER 17, 2020

Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 3,641,858	\$ 3,231,665	8.1%	1.9%	6.2%
Asian/Native American	\$ 5,201,045	\$ 4,365,418	11.0%	7.4%	3.6%
Hispanic	\$ 7,506,050	\$ 6,413,729	16.1%	9.4%	6.7%
Women-Owned	\$ 6,446,734	\$ 5,049,242	12.7%	9.8%	2.9%
HUB Total	\$ 22,795,687	\$ 19,060,054	48.0%	28.5%	19.5%
Non-HUB	\$ 27,639,239	\$ 20,683,148	52.0%	-	-
<b>Total</b>	<b>\$ 50,434,926</b>	<b>\$ 39,743,201</b>			

Note: Numbers may not add due to rounding

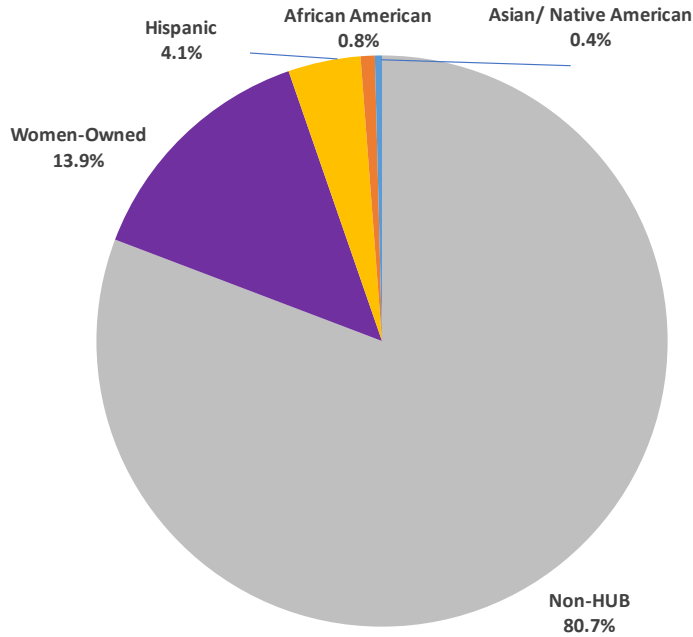
Forecasted Budget	Contracted	% Contracted	% Paid
\$ 62,434,000	\$ 50,434,926	80.8%	63.7%

Goals: Less than 55% of the forecasted budget has been paid. Goals are expected to be exceeded for all ethnic categories.

# Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH SEPTEMBER 17, 2020

## Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 4,938,037	\$ 2,647,253	0.8%	1.7%	-0.9%
Asian/Native American	\$ 1,186,597	\$ 1,153,042	0.4%	1.9%	-1.5%
Hispanic	\$ 16,291,716	\$ 12,811,952	4.1%	8.1%	-4.0%
Women-Owned	\$ 61,993,046	\$ 43,611,217	13.9%	10.2%	3.7%
<b>HUB Total</b>	<b>\$ 84,409,396</b>	<b>\$ 60,223,465</b>	<b>19.3%</b>	<b>21.9%</b>	<b>-2.6%</b>
Non-HUB	\$ 396,978,705	\$ 252,611,110	80.7%	-	-
<b>Total</b>	<b>\$ 481,388,102</b>	<b>\$ 312,834,575</b>			

Note: Numbers may not add due to rounding

Forecasted Budget	Contracted	% Contracted	% Paid
\$ 880,078,000	\$ 481,388,102	54.7%	35.5%

Goals: Less than 25% of the forecasted budget has been paid. A/E Designs should be substantially completed prior to consultation commencing. Most construction is estimated to begin in early 2019.