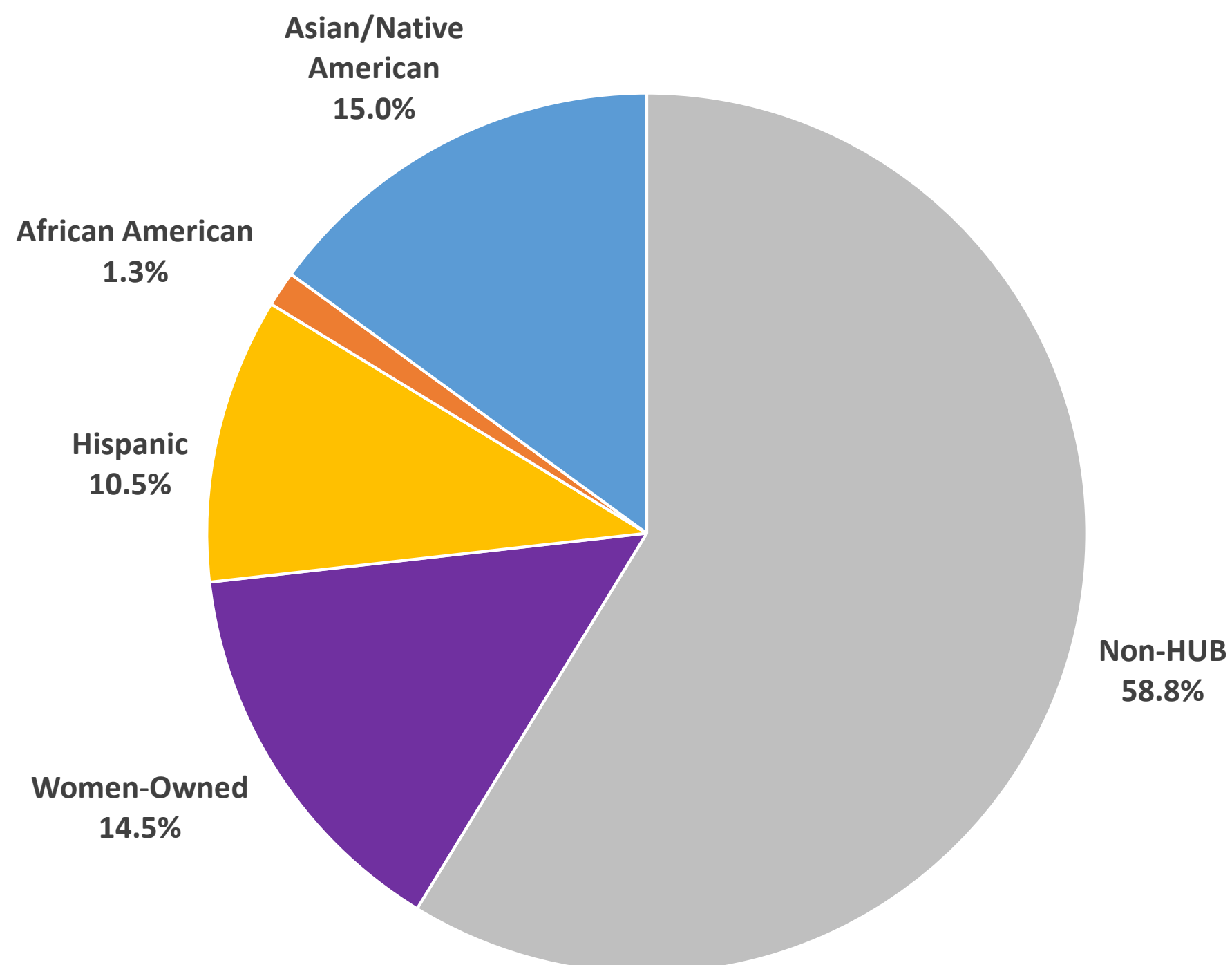


# Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH JULY 20, 2020

## Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 393,272	\$ 385,597	1.3%	1.9%	-0.6%
Asian/Native American	\$ 4,776,676	\$ 4,535,801	15.0%	7.4%	7.6%
Hispanic	\$ 3,269,068	\$ 3,181,240	10.5%	9.4%	1.1%
Women-Owned	\$ 4,522,775	\$ 4,402,015	14.5%	9.8%	4.7%
HUB Total	\$ 12,961,791	\$ 12,504,652	41.2%	28.5%	12.7%
Non-HUB	\$ 19,057,919	\$ 17,817,735	58.8%	-	-
<b>Total</b>	<b>\$ 32,019,710</b>	<b>\$ 30,322,387</b>		-	-

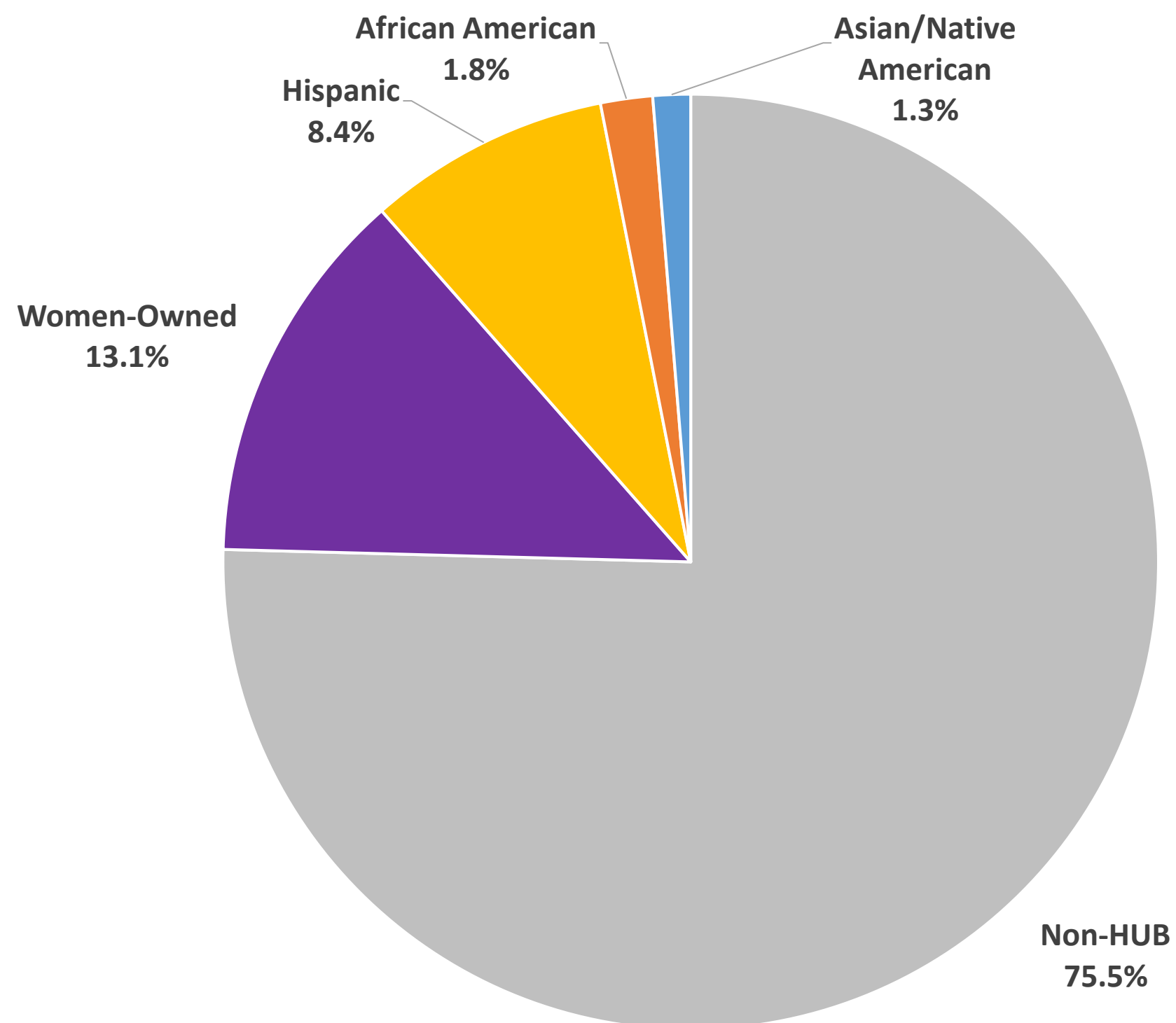
Note: Numbers may not add due to rounding

Goals: Approximately 90% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 10% of A/E projects.

# Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH JULY 20, 2020

## Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 4,746,028	\$ 4,746,028	1.8%	1.7%	0.1%
Asian/Native American	\$ 3,440,271	\$ 3,437,048	1.3%	1.9%	-0.6%
Hispanic	\$ 22,955,552	\$ 22,339,741	8.4%	8.1%	0.3%
Women-Owned	\$ 35,864,710	\$ 34,889,682	13.1%	10.2%	2.9%
HUB Total	\$ 67,006,561	\$ 65,412,499	24.5%	21.9%	2.6%
Non-HUB	\$ 203,495,347	\$ 201,371,481	75.5%	-	-
<b>Total</b>	<b>\$ 270,501,908</b>	<b>\$ 266,783,980</b>		-	-

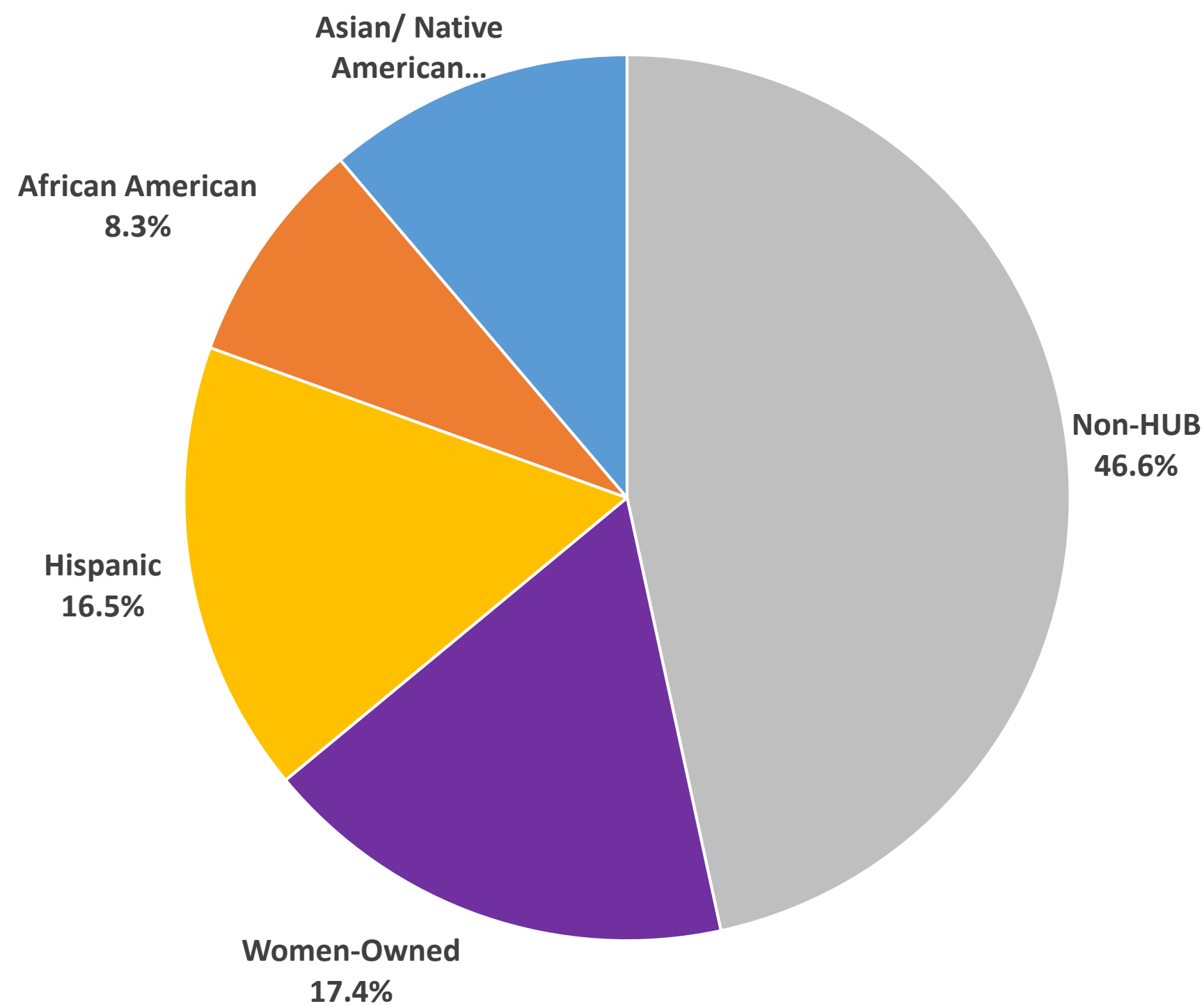
Note: Numbers may not add due to rounding

Goals: Approximately 75% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 25% of construction projects.

# Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH JULY 20, 2020

Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 3,609,234	\$ 3,120,190	8.3%	1.9%	6.4%
Asian/Native American	\$ 5,187,557	\$ 4,198,283	11.2%	7.4%	3.8%
Hispanic	\$ 7,471,990	\$ 6,191,334	16.5%	9.4%	7.1%
Women-Owned	\$ 6,477,421	\$ 6,556,260	17.4%	9.8%	7.6%
HUB Total	\$ 22,746,202	\$ 20,066,068	53.4%	28.5%	24.9%
Non-HUB	\$ 27,317,280	\$ 17,526,233	46.6%	-	-
<b>Total</b>	<b>\$ 50,063,482</b>	<b>\$ 37,592,302</b>			

Note: Numbers may not add due to rounding

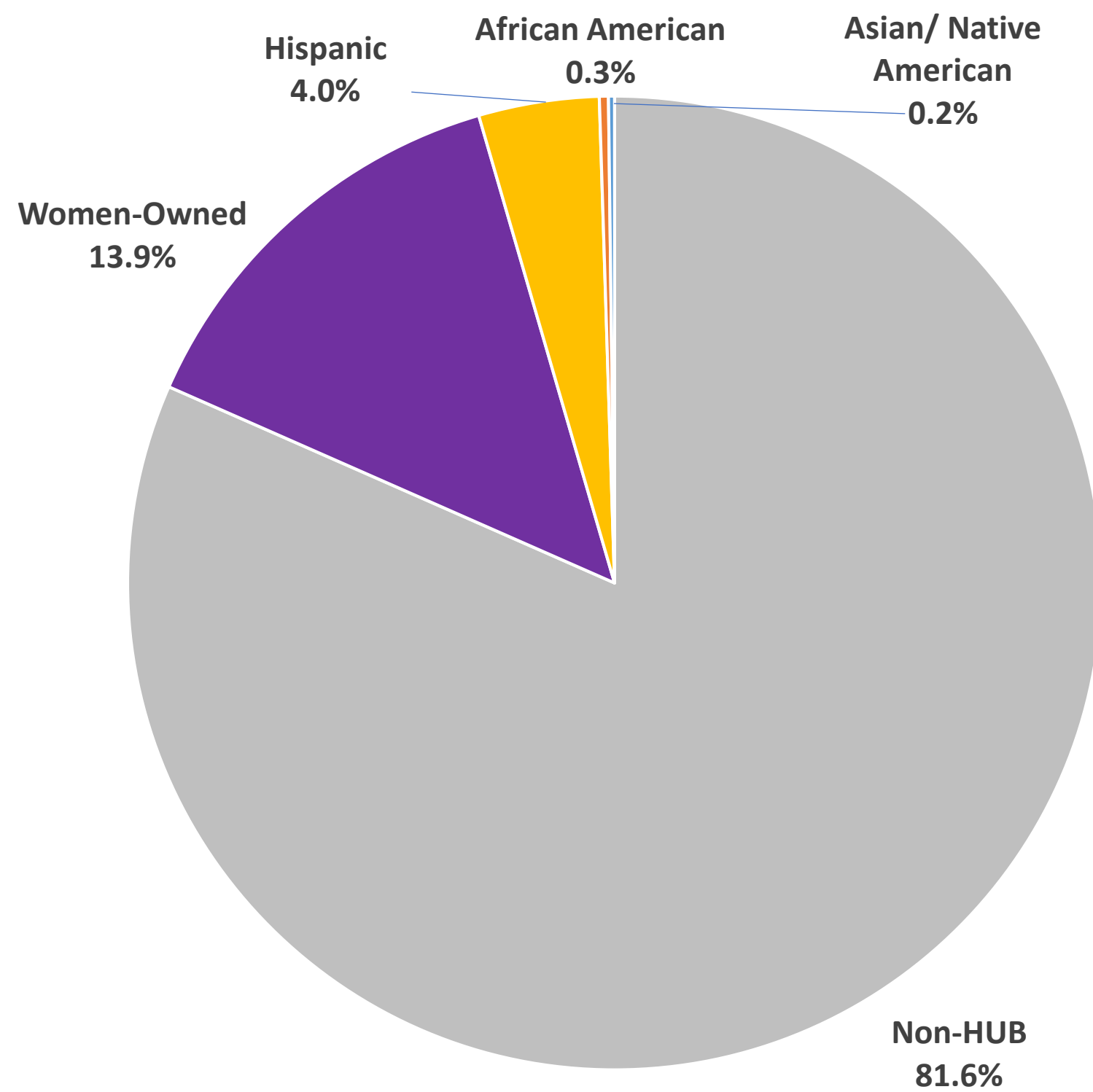
Forecasted Budget	Contracted	% Contracted	% Paid
\$ 62,434,000	\$ 50,063,482	80.2%	60.2%

Goals: Less than 55% of the forecasted budget has been paid. Goals are expected to be exceeded for all ethnic categories.

# Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH JULY 20, 2020

## Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 2,285,994	\$ 902,730	0.3%	1.7%	-1.4%
Asian/Native American	\$ 1,162,512	\$ 506,916	0.2%	1.9%	-1.7%
Hispanic	\$ 14,431,063	\$ 10,760,103	4.0%	8.1%	-4.1%
Women-Owned	\$ 51,984,818	\$ 37,135,687	13.9%	10.2%	3.7%
HUB Total	\$ 69,864,387	\$ 49,305,436	18.4%	21.9%	-3.5%
Non-HUB	\$ 405,736,687	\$ 218,377,937	81.6%	-	-
<b>Total</b>	<b>\$ 475,601,074</b>	<b>\$ 267,683,373</b>			

Note: Numbers may not add due to rounding

Forecasted Budget	Contracted	% Contracted	% Paid
\$ 880,078,000	\$ 475,601,074	54.0%	30.4%

Goals: Less than 25% of the forecasted budget has been paid. A/E Designs should be substantially completed prior to consultation commencing. Most construction is estimated to begin in early 2019.