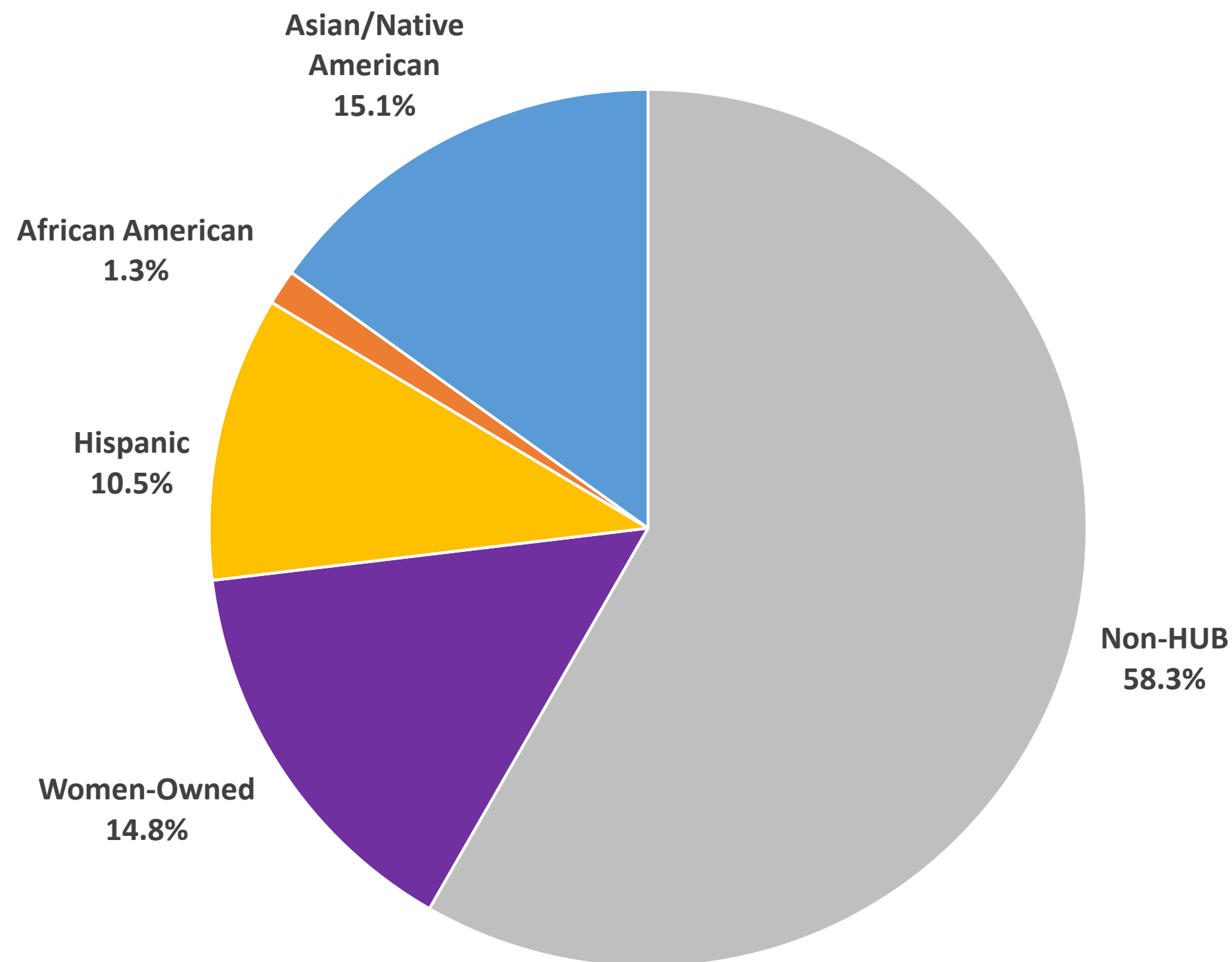


Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH JUNE 30, 2020

Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 392,458	\$ 382,513	1.3%	1.9%	-0.6%
Asian/Native American	\$ 4,705,335	\$ 4,501,542	15.1%	7.4%	7.7%
Hispanic	\$ 3,289,680	\$ 3,130,237	10.5%	9.4%	1.1%
Women-Owned	\$ 4,522,775	\$ 4,400,573	14.8%	9.8%	5.0%
HUB Total	\$ 12,910,249	\$ 12,414,864	41.7%	28.5%	13.2%
Non-HUB	\$ 18,747,031	\$ 17,322,317	58.3%	-	-
Total	\$ 31,657,281	\$ 29,737,182		-	-

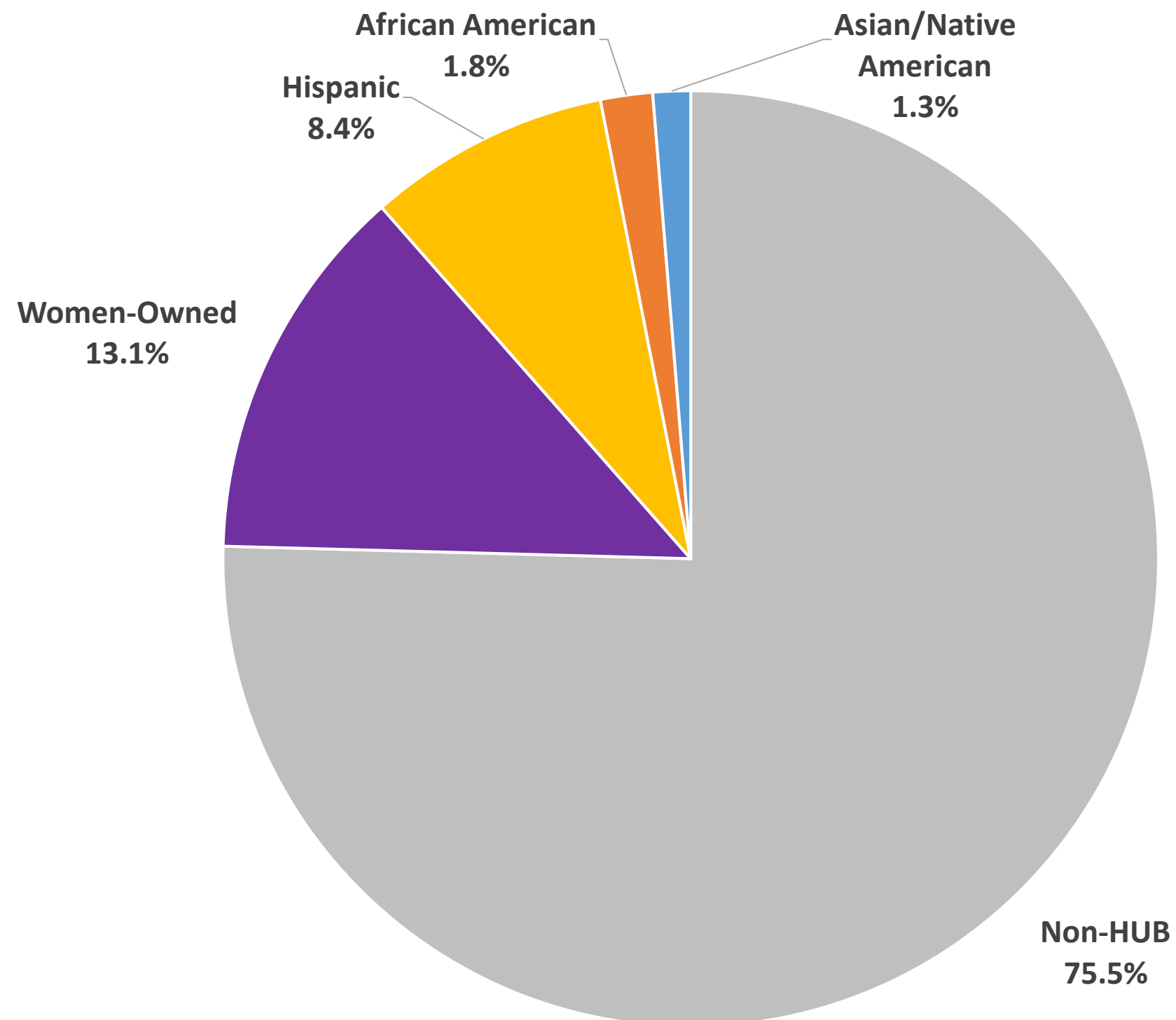
Note: Numbers may not add due to rounding

Goals: Approximately 90% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 10% of A/E projects.

Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH JUNE 30, 2020

Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 4,746,028	\$ 4,746,028	1.8%	1.7%	0.1%
Asian/Native American	\$ 3,440,271	\$ 3,437,048	1.3%	1.9%	-0.6%
Hispanic	\$ 22,955,552	\$ 22,146,211	8.4%	8.1%	0.3%
Women-Owned	\$ 35,824,389	\$ 34,696,354	13.1%	10.2%	2.9%
HUB Total	\$ 66,966,240	\$ 65,025,641	24.5%	21.9%	2.6%
Non-HUB	\$ 203,335,668	\$ 199,846,485	75.5%	-	-
Total	\$ 270,301,908	\$ 264,872,125		-	-

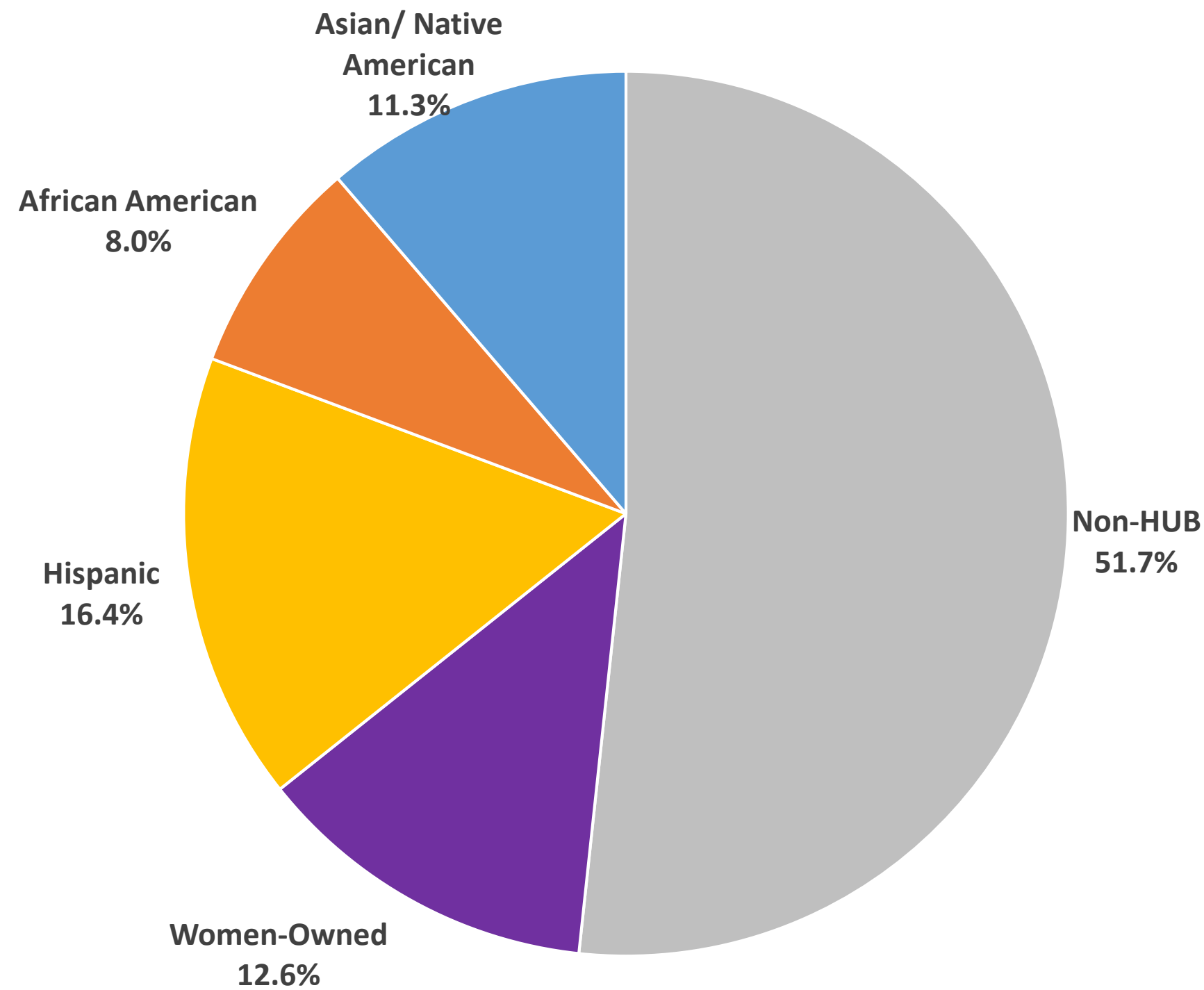
Note: Numbers may not add due to rounding

Goals: Approximately 75% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 25% of construction projects.

Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH JUNE 30, 2020

Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 3,492,577	\$ 2,948,133	8.0%	1.9%	6.1%
Asian/Native American	\$ 5,192,257	\$ 4,189,361	11.3%	7.4%	3.9%
Hispanic	\$ 7,449,690	\$ 6,088,895	16.4%	9.4%	7.0%
Women-Owned	\$ 6,331,591	\$ 4,675,209	12.6%	9.8%	2.8%
HUB Total	\$ 22,466,115	\$ 17,901,598	48.3%	28.5%	19.8%
Non-HUB	\$ 27,355,017	\$ 19,150,747	51.7%	-	-
Total	\$ 49,821,132	\$ 37,052,345		-	-

Note: Numbers may not add due to rounding

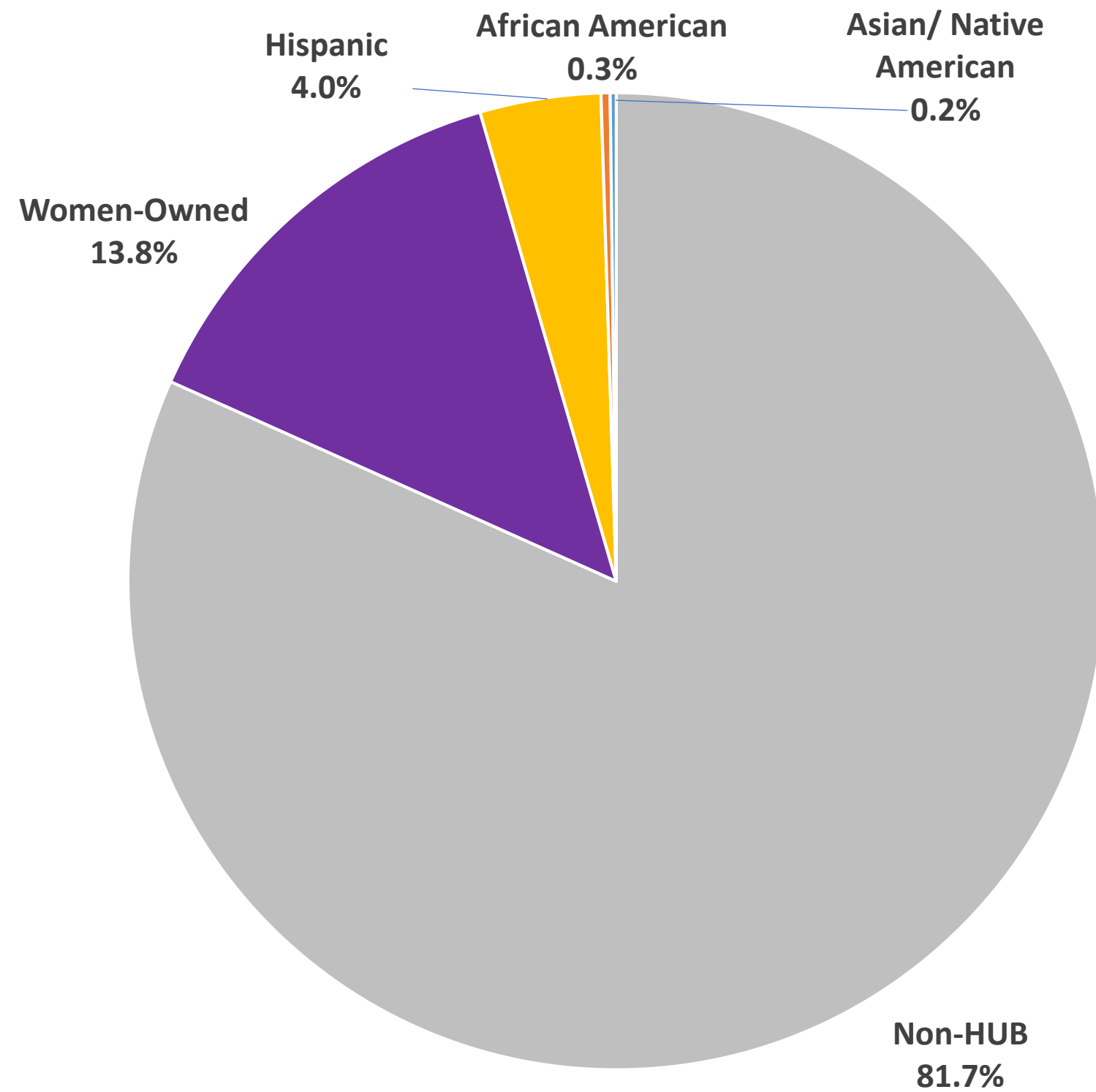
Forecasted Budget	Contracted	% Contracted	% Paid
\$ 62,434,000	\$ 49,821,132	79.8%	59.3%

Goals: Less than 55% of the forecasted budget has been paid. Goals are expected to be exceeded for all ethnic categories.

Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH JUNE 30, 2020

Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 1,886,333	\$ 878,899	0.3%	1.7%	-1.4%
Asian/Native American	\$ 1,162,512	\$ 506,916	0.2%	1.9%	-1.7%
Hispanic	\$ 13,668,982	\$ 10,125,984	4.0%	8.1%	-4.1%
Women-Owned	\$ 51,637,391	\$ 34,999,094	13.8%	10.2%	3.6%
HUB Total	\$ 68,355,218	\$ 46,510,893	18.3%	21.9%	-3.6%
Non-HUB	\$ 405,213,562	\$ 207,194,433	81.7%	-	-
Total	\$ 473,568,780	\$ 253,705,326			

Note: Numbers may not add due to rounding

Forecasted Budget	Contracted	% Contracted	% Paid
\$ 880,078,000	\$ 473,568,780	53.8%	28.8%

Goals: Less than 25% of the forecasted budget has been paid. A/E Designs should be substantially completed prior to consultation commencing. Most construction is estimated to begin in early 2019.