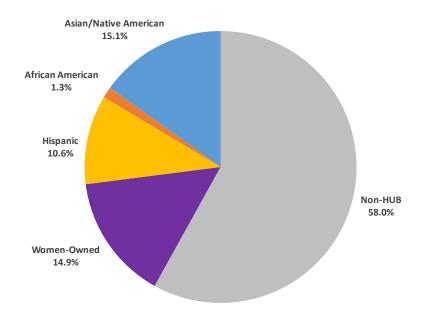
Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH MAY 21, 2020

Architect/Engineering



Category	Cont	Contracted Amount		aid Amount	Paid Participation	Goal	Variance
African American	\$	392,458	\$	382,513	1.3%	1.9%	-0.6%
Asian/Native American	\$	4,543,727	\$	4,420,151	15.1%	7.4%	7.7%
Hispanic	\$	3,289,680	\$	3,091,878	10.6%	9.4%	1.2%
Women-Owned	\$	4,497,875	\$	4,362,814	14.9%	9.8%	5.1%
HUB Total	\$	12,723,741	\$	12,257,356	42.0%	28.5%	13.5%
Non-HUB	\$	18,152,658	\$	16,947,081	58.0%	-	-
Total	\$	30,876,399	\$	29,204,437		-	-

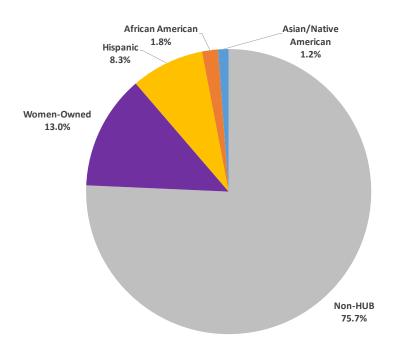
Note: Numbers may not add due to rounding

Goals: Approximately 90% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 10% of A/E projects.

Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH MAY 21, 2020

Construction



Category Contracted Amount		Paid Amount		Paid Participation	Goal	Variance	
African American	\$	4,746,028	\$	4,746,028	1.8%	1.7%	0.1%
Asian/Native American	\$	3,141,901	\$	3,093,886	1.2%	1.9%	-0.7%
Hispanic	\$	22,741,792	\$	21,751,619	8.3%	8.1%	0.2%
Women-Owned	\$	35,479,077	\$	34,145,207	13.0%	10.2%	2.8%
HUB Total	\$	66,108,798	\$	63,736,739	24.3%	21.9%	2.4%
Non-HUB	\$	203,189,444	\$	198,854,708	75.7%	-	-
Total	\$	269,298,242	\$	262,591,447		-	-

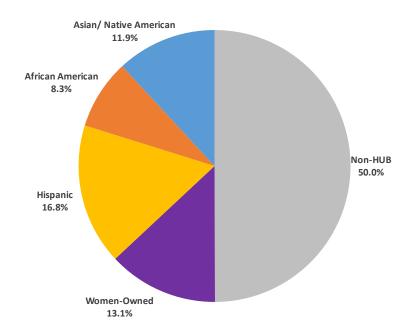
Note: Numbers may not add due to rounding

Goals: Approximately 75% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 25% of construction projects.

Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH MAY 21, 2020

Architect/Engineering



Category	Contracted Amount		Paid Amount		Paid Participation	Goal	Variance
African American	\$	3,483,475	\$	2,831,558	8.3%	1.9%	6.4%
Asian/Native American	\$	5,184,370	\$	4,056,233	11.9%	7.4%	4.5%
Hispanic	\$	7,273,618	\$	5,719,474	16.8%	9.4%	7.4%
Women-Owned	\$	6,307,756	\$	4,466,872	13.1%	9.8%	3.3%
HUB Total	\$	22,249,219	\$	17,074,137	50.0%	28.5%	21.5%
Non-HUB	\$	26,051,166	\$	17,060,737	50.0%	-	-
Total	\$	48,300,384	\$	34,134,874		-	-

Note: Numbers may not add due to rounding

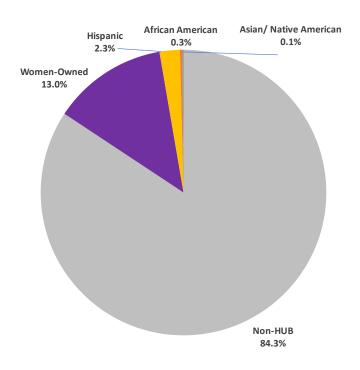
Forecasted Budget Contra		Contracted	% Contracted	% Paid	
\$	62,434,000	\$	48,300,384	77.4%	54.7%

Goals: Less than 55% of the forecasted budget has been paid. Goals are expected to be exceeded for all ethnic categories.

Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH MAY 21, 2020

Construction



Category	Contracted Amount		Paid Amount		Paid Participation	Goal	Variance
African American	\$	1,442,543	\$	606,404	0.3%	1.7%	-1.4%
Asian/Native American	\$	577,560	\$	134,016	0.1%	1.9%	-1.8%
Hispanic	\$	7,029,902	\$	4,965,028	2.3%	8.1%	-5.8%
Women-Owned	\$	43,722,996	\$	27,596,939	13.0%	10.2%	2.8%
HUB Total	\$	52,773,000	\$	33,302,386	15.7%	21.9%	-6.2%
Non-HUB	\$	347,950,131	\$	178,486,014	84.3%	-	-
Total	\$	400,723,132	\$	211,788,400		-	-

Note: Numbers may not add due to rounding

For	Forecasted Budget Contracted		% Contracted	% Paid	
\$	880,078,000	\$	400,723,132	45.5%	24.1%

Goals: Less than 25% of the forecasted budget has been paid. A/E Designs should be substantially completed prior to consultation commencing. Most construction is estimated to begin in early 2019.