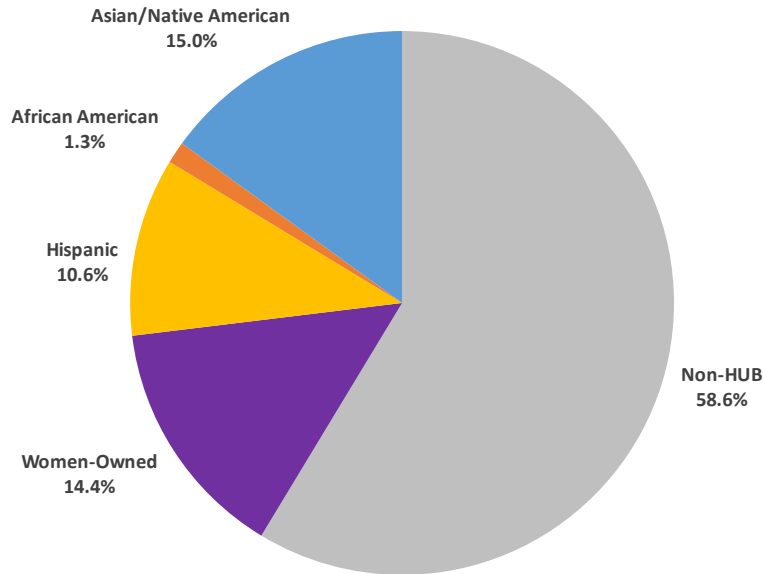


Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH THE END OF DECEMBER 2019

Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 392,458	\$ 378,793	1.3%	1.9%	-0.6%
Asian/Native American	\$ 4,454,702	\$ 4,273,153	15.0%	7.4%	7.6%
Hispanic	\$ 3,289,411	\$ 3,019,607	10.6%	9.4%	1.2%
Women-Owned	\$ 4,506,114	\$ 4,091,856	14.4%	9.8%	4.6%
HUB Total	\$ 12,642,684	\$ 11,763,410	41.4%	28.5%	12.9%
Non-HUB	\$ 18,096,732	\$ 16,660,293	58.6%	-	-
Total	\$ 30,739,416	\$ 28,423,702			

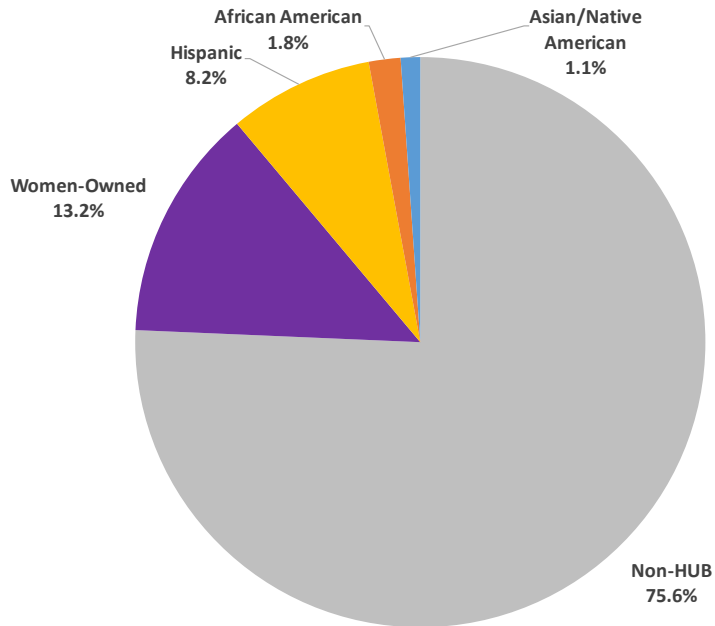
Note: Numbers may not add due to rounding

Goals: Approximately 90% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 10% of A/E projects.

Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH THE END OF DECEMBER 2019

Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 4,736,979	\$ 4,736,979	1.8%	1.7%	0.1%
Asian/Native American	\$ 3,167,975	\$ 2,933,309	1.1%	1.9%	-0.8%
Hispanic	\$ 22,150,956	\$ 21,171,633	8.2%	8.1%	0.1%
Women-Owned	\$ 35,521,471	\$ 34,208,848	13.2%	10.2%	3.0%
HUB Total	\$ 65,577,381	\$ 63,050,768	24.4%	21.9%	2.5%
Non-HUB	\$ 200,808,747	\$ 195,346,689	75.6%	-	-
Total	\$ 266,386,128	\$ 258,397,457			

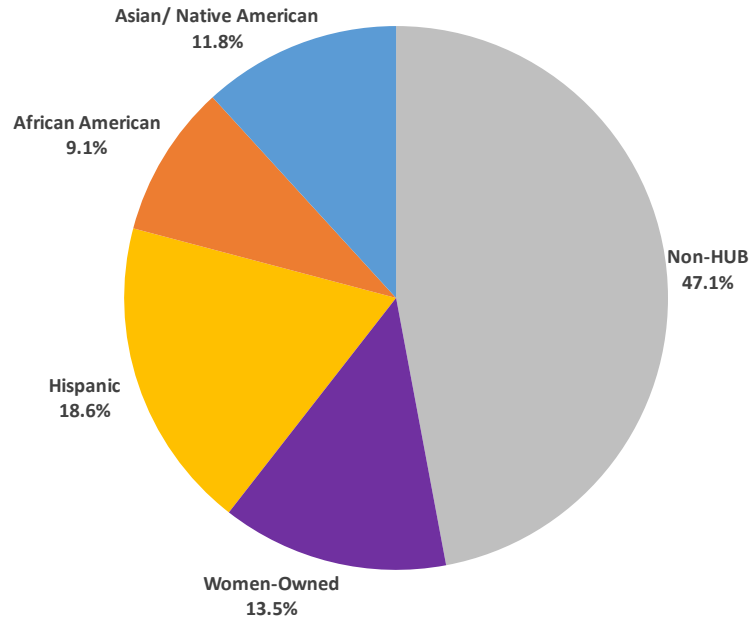
Note: Numbers may not add due to rounding

Goals: Approximately 75% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 25% of construction projects.

Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH THE END OF DECEMBER 2019

Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 3,312,668	\$ 2,464,975	9.1%	1.9%	7.2%
Asian/Native American	\$ 4,268,450	\$ 3,204,420	11.8%	7.4%	4.4%
Hispanic	\$ 6,910,083	\$ 5,041,269	18.6%	9.4%	9.2%
Women-Owned	\$ 5,820,207	\$ 3,655,483	13.5%	9.8%	3.7%
HUB Total	\$ 20,311,409	\$ 14,366,147	52.9%	28.5%	24.4%
Non-HUB	\$ 21,264,234	\$ 12,797,965	47.1%	-	-
Total	\$ 41,575,643	\$ 27,164,112		-	-

Note: Numbers may not add due to rounding

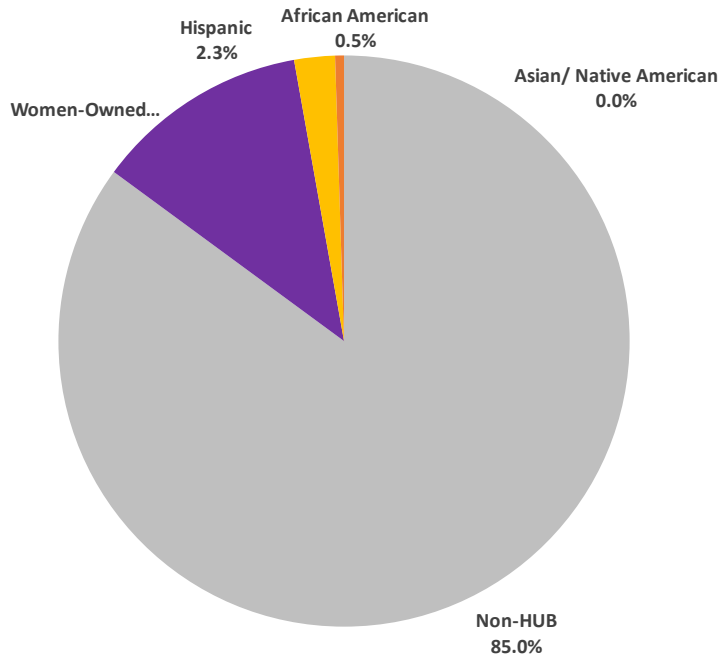
Forecasted Budget	Contracted	% Contracted	% Paid
\$ 62,434,000	\$ 41,575,643	66.6%	43.5%

Goals: Less than 39% of the forecasted budget has been paid. Goals are expected to be exceeded for all ethnic categories.

Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH THE END OF DECEMBER 2019

Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 604,852	\$ 599,647	0.5%	1.7%	-1.2%
Asian/Native American	\$ 38,340	\$ 35,656	0.0%	1.9%	-1.9%
Hispanic	\$ 4,811,926	\$ 2,937,150	2.3%	8.1%	-5.8%
Women-Owned	\$ 35,537,356	\$ 15,243,495	12.1%	10.2%	1.9%
HUB Total	\$ 40,992,474	\$ 18,815,947	15.0%	21.9%	-6.9%
Non-HUB	\$ 279,946,570	\$ 106,833,687	85.0%	-	-
Total	\$ 320,939,044	\$ 125,649,635			

Note: Numbers may not add due to rounding

Forecasted Budget	Contracted	% Contracted	% Paid
\$ 880,078,000	\$ 320,939,044	36.5%	14.3%

Goals: Less than 5% of the forecasted budget has been paid. A/E Designs should be substantially completed prior to consultation commencing. Most construction is estimated to begin in early 2019.