

Boundary Advisory Committee

Tuesday, September 13, 2016 6:00 PM – 8:00 PM Carruth Administration Center Board Auditorium

Purpose and Responsibilities:

The purpose of the Boundary Advisory Committee (BAC) is to assist in developing recommendations for the creation of, and adjustment to, school attendance zone boundaries.

To accomplish its purpose, the BAC shall advise the Superintendent who will develop a recommendation to the Board on the following boundary-related activities which may include, but are not limited to:

- 1. Developing the criteria for evaluating boundary proposals.
- 2. Creating attendance zones for new school facilities.
- 3. Reviewing and advising the administration on the development of facility-related contingency plans due to school performance issues.
- 4. Repurposing or consolidation of existing school facilities.
- 5. Providing advisory input, as appropriate, during the preparation and a bi-annual review of the Facility Master Plan with the Board of Trustees and the Superintendent.
- 6. Planning and conducting stakeholder engagement activities, and gathering and assessing stakeholder input.
- 7. Providing progress reports and formal recommendations to the Superintendent.
- 8. Completing other projects as assigned by the Superintendent or raised by the Facilities and Bond Planning Advisory Committee.

Time	Agenda Item	Presenter	Strategic Plan Commitments (If Applicable)	
6:00	 Call to Order Welcome and Introductions Open Meeting Recognition of Visitors Review Agenda and Meeting Goals 	Co-Chairs		
6:05	Citizens' Communication	Citizens	9	
6:15	Approval of Minutes (3/8/16)			
6:20	Review Requests for Information	Melissa Laursen		
6:25	Update on the Facilities and Bond Planning Advisory Committee Work	9, 10		
6:55	Discussion on SY 2016-17 Preliminary Enrollment Numbers	8, 9		
7:55	Requests for Information and Future Agenda Items			
8:00	Adjourn			

Note: Strategic Plan can be viewed on the district's website at: http://www.austinisd.org/strategicplan



Boundary Advisory Committee (BAC)

Meeting Summary Tuesday, March 8, 2016

Committee Members in Attendance

Andy Anderson, Co-chair
Meghan Dougherty
Carolyn Dyer
Chris Farley, Co-chair
Mike Geeslin
Hollie Jenkins
Deanna Mercer
Jennifer Pace
Melanie Plowman
John Rocha
Joe Siedlecki
Valerie Tyler

Staff Members in Attendance

Melissa Laursen Paul Turner Beth Wilson

Agenda

- I. Call to Order
 - Welcome and introductions
 - Open meeting
 - Recognition of visitors
 - Review agenda and meeting goals
- II. Citizens' Communication
- III. Approval of Minutes (2/9/16)
- IV. Review Requests for Information
- V. Update on Facilities and Bond Planning Advisory Committee
- VI. Discussion on Potential Strategies to Address Under-enrolled and Overcrowded Schools, including, but not limited to: Northwest and Southeast Regions
- VII. Requests for Information and Future Agenda Items
- VIII. Adjourn

I. Call to Order

Andy Anderson called the meeting to order at 6:10 pm. There were no visitors in the audience. The agenda was reviewed with the committee.

II. <u>Citizens' Communication</u>

There were no citizens signed up to speak.

III. Approval of Minutes (2/9/16)

The February 9, 2016 minutes were approved as presented.

IV. Review Requests for Information

There were no requests for information.

V. <u>Update on Facilities and Bond Planning Advisory Committee</u>

Beth Wilson, Assistant Director of Planning Services provided a summary of the February 11, 2016 meeting.

- Overview of the district's annual Demographic Report was provided and the members discussed decline in enrollment, the types and recent and planned residential developments.
- The Board approved the contract for Brailsford & Dunlavey, a planning consultant, who will work with the FABPAC on the Facility Master Plan update and bond planning. Beth explained that the work to update the FMP and develop a bond program will be conducted concurrently.
- VI. <u>Discussion on Potential Strategies to Address Under-enrolled and Overcrowded Schools, including, but not limited to: Northwest and Southeast Regions</u>

Northwest Region

The members reviewed and approved a letter to the FABPAC regarding its determination that there is not a viable boundary solution for Doss ES and Hill ES due to insufficient elementary school capacity in the northwest region of the district. Staff will forward this letter to the FABPAC Committee Coordinator for distribution.

Southeast Region

Beth Wilson presented the capacity, student population projections, and enrollment data for the southeast regions elementary schools, including, Blazier, Houston, Langford, Linder, Palm, Perez, Rodriguez, Uphaus ECC, and Widen. This information was reviewed and discussed by the members to evaluate whether a boundary change is a potential solution for overcrowding at Blazier Elementary. Additionally, the committee discussed the potential impact on Blazier from the planned Goodnight Ranch development, and other vacant land in the area. The percent of permanent capacity by enrollment for Blazier (142%) is above the target range for the current school year; furthermore, five year projections (SY 2020-21) indicate that enrollment for Blazier will continue to increase with a projected percent of capacity of 171%.

Committee members discussed that relief for Blazier may need to be addressed by multiple strategies, which could include a boundary change, grade level reassignment, classroom addition and/or new school. Many of the members expressed the need to begin the boundary change process, and to include the south central region elementary schools as options. In addition, some members felt the district needed to closely examine academic programming at the potential relief schools. The members requested the staff invite the affected Campus Advisory Councils to future BAC meetings, as appropriate.

VII. Requests for Information and Future Agenda Items

Requests for Information

• Vertical Team list

Future Agenda items

 Continue to discuss potential solutions for Blazier Elementary, including possible boundary changes

VIII. Adjourn

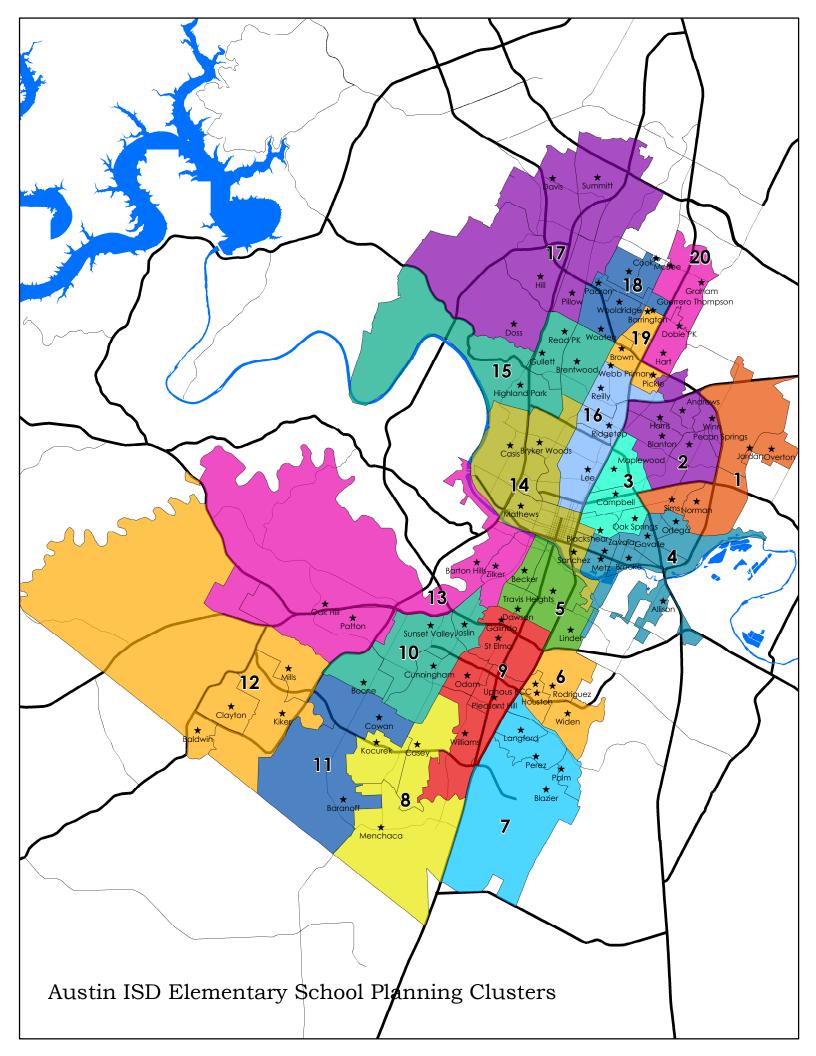
Andy Anderson adjourned the meeting at 7:54 PM.

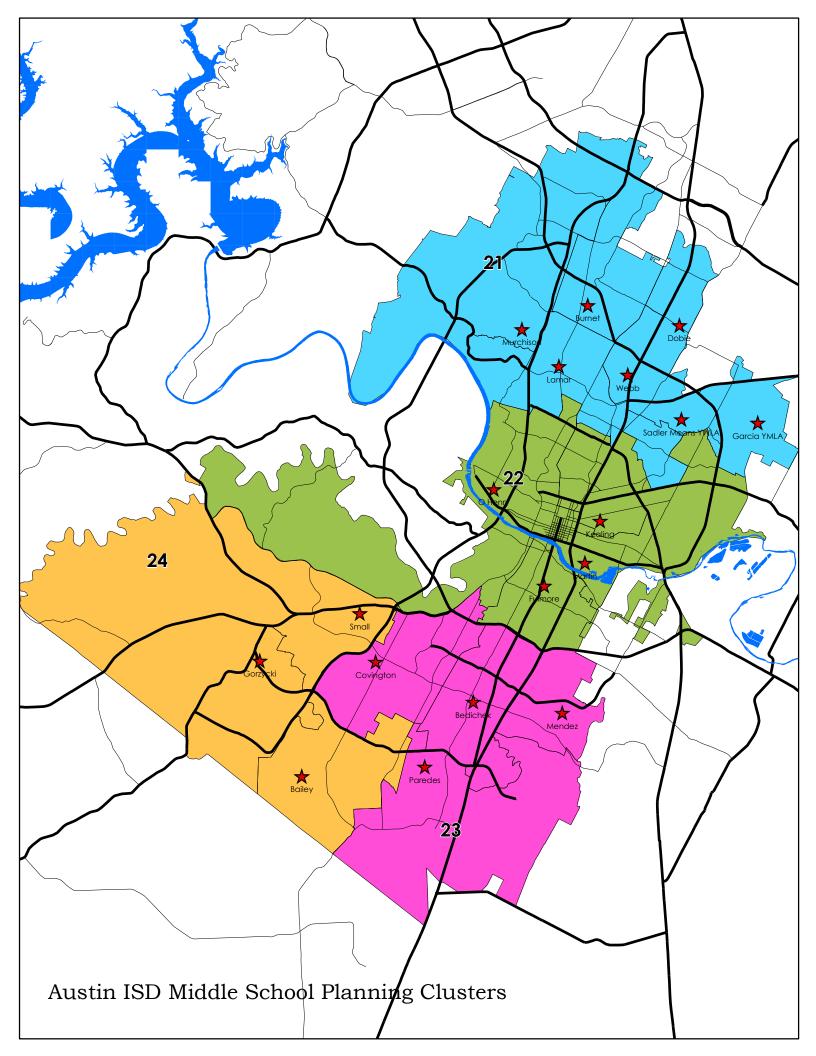
	2015-16 Permanent	2013-14	% of Permanent		2014-15	% of Permanent		2015-16	% of Permanent		Day 15 2016-17	% of Permanent		Annual
	Capacity	Enrollment	Capacity	Seats	Enrollment	Capacity	Seats	Enrollment	Capacity	Seats	Enrollment	Capacity	Seats	Delta
ALLISON	486	497	102%	(11)	491	101%	(5)	534	110%	(48)	454	93%	32	(80)
ANDREWS	636	700	110%	(64)	656	103%	(20)	582	92%	54	554	87%	82	(28)
BALDWIN	669	739	110%	(70)	739	110%	(70)	786	118%	(117)	797	119%	(128)	11
BARANOFF	794	999	126%	(205)	994	125%	(200)	981	124%	(187)	1,019	128%	(225)	38
BARRINGTON	556	548	99%	8	581	104%	(25)	627	113%	(71)	543	98%	13	(84)
BARTON HILLS	418	418	100%	(0)	420	100%	(2)	409	98%	ý	426	102%	(8)	17
BECKER	449	330	74%	119	339	76%	110	379	84%	70	422	94%	27	43
BLACKSHEAR	561	218	39%	343	271	48%	290	295	53%	266	385	69%	176	90
BLANTON	711	563	79%	148	537	76%	174	483	68%	228	487	69%	224	4
BLAZIER	598	960	160%	(362)	966	161%	(368)	848	142%	(250)	789	132%	(191)	(59)
BOONE	752	504	67%	248	498	66%	254	569	76%	183	572	76%	180	3
BRENTWOOD	585	562	96%	23	579	99%	6	614	105%	(29)	646	110%	(61)	32
BROOKE	393	364	93%	29	347	88%	46	266	68%	127	270	69%	123	4
BROWN	449	455	101%	(6)	414	92%	35	364	81%	85	351	78%	98	(13)
BRYKER WOODS	418	387	93%	31	395	94%	23	396	95%	22	446	107%	(28)	50
CAMPBELL	524	313	60%	211	250	48%	274	223	43%	301	195	37%	329	(28)
CASEY	692	649	94%	43	662	96%	30	609	88%	83	630	91%	62	21
CASIS	669	844	126%	(175)	808	121%	(139)	795	119%	(126)	816	122%	(147)	21
CLAYTON	815	920	113%	(105)	882	108%	(67)	870	107%	(55)	848	104%	(33)	(22)
COOK	542	935	172%	(393)	635	117%	(93)	548	101%	(6)	525	97%	17	(23)
COWAN	648	792	122%	(144)	808	125%	(160)	785	121%	(137)	830	128%	(182)	45
CUNNINGHAM	606	423	67%	183	406	65%	200	417	69%	189	406	67%	200	(11)
DAVIS	731	717	98%	14	734	100%	(3)	801	110%	(70)	801	110%	(70)	0
DAWSON	524	345	66%	179	332	63%	192	377	72%	147	350	67%	174	(27)
DOBIE PK	337	306	91%	31 (256	76%	81	272	81%	65	203	60%	134	(69)
DOSS	543	849	156%	(306)	920	169%	(377)	878	162%	(335)	874		(331)	(4)
GALINDO	711	657	92%	54	592	83%	119	578	81%	133	583		128	5
GOVALLE	598	554	93%	44	539	90%	59	504	84%	94	455		143	(49)
GRAHAM	580	704	121%	(124)	776	134%	(196)	696	120%	(116)	701	121%	(121)	5
GUERRERO	748	641	86%	107	693	93%	55	676	90%	72	646		102	(30)
GULLETT	418	537	128%	(119)	556	133%	(138)	573	137%	(155)	556		(138)	(17)
HARRIS	692	702	101%	(10)	661	96%	31	627	91%	65	625		67	(2)
HART	711	724	102%	(13)	706	99%	5	694	98%	17	682		29	(12)
HIGHLAND PARK	585	672	115%	(87)	639	109%	(54)	619	106%	(34)	650		(65)	31
HILL	690	844	135%	(154)	890	142%	(200)	966	140%	(276)	933		(243)	(33)
HOUSTON	692	794	115%	(102)	775	112%	(83)	702	101%	(10)	685		7	(17)
JORDAN	655	748	114%	(93)	736	112%	(81)	665	102%	(10)	739		(84)	74
JOSLIN	374	300	80%	74	286	76%	88	278	74%	96	258		116	(20)
KIKER	731	979	134%	(248)	1,022	140%	(291)	993	136%	(262)	1,035		(304)	42
KOCUREK	673	546	81%	127	546	81%	127	486	72%	187	545		128	59
LANGFORD	692	770	111%	(78)	742	107%	(50)	695	100%	(3)	621	90%	71	(74)
LEE	418	371	89%	47	386	92%	32	376	90%	42	405	97%	13	29

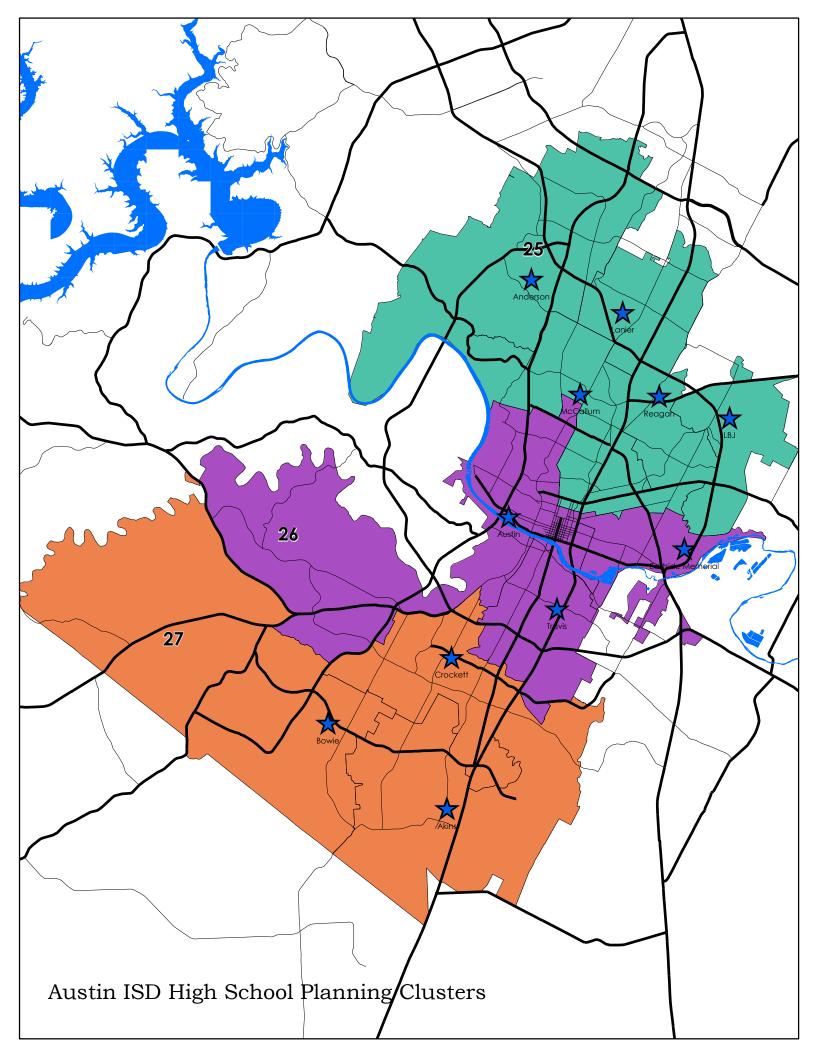
	2015-16		% of			% of			% of		Day 15	% of		
	Permanent	2013-14 Enrollment	Permanent	coata	2014-15 Enrollment	Permanent	Seats	2015-16 Enrollment	Permanent	Seats	2016-17 Enrollment	Permanent Capacity	Seats	Annual Delta
<u>-</u>	Capacity		, ,	Seats		Capacity			Capacity					
LINDER	588	498	85%	90	420	71%	168	368	63%	220	320		268	(48)
MAPLEWOOD	355	454	128%	(99)	418	118%	(63)	462	130%	(107)	497		(142)	35
MATHEWS	397	399	100%	(2)	411	104%	(14)	420	106%	(23)	442		(45)	22
MCBEE	580	559	96%	21	541	93%	39	491	85%	89	454		126	(37)
MENCHACA	585	732	125%	(147)	718	123%	(133)	716	122%	(131)	741		(156)	25
METZ	524	419	80%	105	363	69%	161	308	59%	216	306		218	(2)
MILLS	794	830	105%	(36)	803	101%	(9)	812	102%	(18)	848		(54)	36
NORMAN	486	284	58%	202	309	64%	177	316	65%	170	269	55%	217	(47)
OAK HILL	773	777	100%	(4)	807	104%	(34)	842	109%	(69)	823	106%	(50)	(19)
OAK SPRINGS	411	293	71%	118	307	75%	104	332	81%	79	326	79%	85	(6)
ODOM	542	552	102%	(10)	542	100%	0	541	100%	1	507	93%	35	(34)
ORTEGA	355	351	99%	4	329	93%	26	308	87%	47	306	86%	49	(2)
OVERTON	598	700	117%	(102)	650	109%	(52)	713	119%	(115)	676	113%	(78)	(37)
PADRON	880	-			695	79%	185	772	88%	108	783	89%	97	11
PALM	636	537	84%	99	504	79%	132	478	75%	158	461	73%	175	(17)
PATTON	940	967	103%	(27)	949	101%	(9)	973	103%	(33)	982	104%	(42)	9
PEASE	293	261	89%	32	257	88%	36	268	92%	25	245	84%	48	(23)
PECAN SPRINGS	524	492	94%	32	454	87%	70	482	92%	42	477	91%	47	(5)
PEREZ	617	855	139%	(238)	806	131%	(189)	754	122%	(137)	719	117%	(102)	(35)
PICKLE	561	762	136%	(201)	755	135%	(194)	694	124%	(133)	631	112%	(70)	(63)
PILLOW	502	574	114%	(72)	591	118%	(89)	530	106%	(28)	510	102%	(8)	(20)
PLEASANT HILL	505	552	109%	(47)	529	105%	(24)	557	110%	(52)	498	99%	7	(59)
READ	352	464	132%	(112)	310	88%	42	305	87%	47	291	83%	61	(14)
REILLY	318	326	103%	(8)	287	90%	31	281	88%	37	254	80%	64	(27)
RIDGETOP	224	286	127%	(62).	295	131%	(71)	286	127%	(62)	333	148%	(109)	47
RODRIGUEZ	711	878	124%	(167)	798	112%	(87)	703	99%	8	597	84%	114	(106)
SANCHEZ	580	523	90%	57	443	76%	137	410	71%	170	356	61%	224	(54)
SIMS	355	251	71%	104	230	65%	125	265	75%	90	231	65%	124	(34)
ST ELMO	411	316	77%	95	297	72%	114	300	73%	111	287	7 70%	124	(13)
SUMMITT	731	780	107%	(49)	776	106%	(45)	814	111%	(83)	825	113%	(94)	11
SUNSET VALLEY	561	522	93%	39	517	92%	44	534	95%	27	522	93%	39	(12)
TRAVIS HEIGHTS	524	531	101%	(7)	496	95%	28	522	100%	2	545	104%	(21)	23
UPHAUS	367	298	81%	69	234	64%	133	267	73%	100	287	7 78%	80	20
WALNUT CREEK	655	662	101%	(7)	665	102%	(10)	628	96%	27	608	93%	47	(20)
WEBB PRIMARY	243	206	85%	37	251	103%	(8)	225	93%	18	256	105%	(13)	31
WIDEN	655	669	102%	(14)	590	90%	65	576	88%	79	555	85%	100	(21)
WILLIAMS	561	554	99%	7	511	91%	50	459	82%	102	454		107	(5)
WINN	524	339	65%	185	333	64%	191	303	58%	221	244		280	(59)
WOOLDRIDGE	655	835	128%	(180)	576	88%	79	634	97%	21	594		61	(40)
WOOTEN	468	728	156%	(260)	727	156%	(259)	622	133%	(154)	563	1 11	(95)	(59)
ZAVALA	561	335	60%	226	387	69%	174	376	67%	185	349		212	(27)
ZILKER	460	548	119%	(88)	568	124%	(108)	544	118%	(84)	564	7 77	(104)	20
		ES Under 75%	11	13%	ES Under 75%	14	` '	ES Under 75%	17	` '	ES Under 75%	17	20%	1 10

ES Over 115% 21 25% ES Over 115% 18 21% ES Over 115% 18 21% ES Over 115% 16 19%

			1	, ,		1			,				1	
	2015-16		% of			% of			% of		Day 15	% of		
	Permanent	2013-14	Permanent		2014-15	Permanent		2015-16	Permanent		2016-17	Permanent		Annual
	Capacity	Enrollment	Capacity	Seats	Enrollment	Capacity	Seats	Enrollment	Capacity	Seats	Enrollment	Capacity	Seats	Delta
BAILEY	1,176	955	81%	221	910	77%	266	873	74%	303	897	76%	279	24
BEDICHEK	941	1,022	109%	(81)	959	102%	(18)	918	98%	23	888	94%	53	(30)
BURNET	1,039	1,132	109%	(93)	1,153	111%	(114)	1,026	99%	13	1,084	104%	(45)	58
COVINGTON	1,125	673	60%	452	632	56%	493	641	57%	484	615	55%	510	(26)
DOBIE	902	693	77%	209	699	78%	203	639	71%	263	589	65%	313	(50)
FULMORE	1,078	982	91%	96	961	89%	117	1,015	94%	63	1,031	96%	47	16
GARCIA	1,215	496	41%	719	390	32%	825	424	35%	791	425	35%	790	1
GORZYCKI	1,323	1,266	96%	57	1,329	100%	(6)	1,343	102%	(20)	1,287	97%	36	(56)
KEALING	1,333	1,132	85%	201	1,188	89%	145	1,211	91%	122	1,233	93%	100	22
LAMAR	1,008	745	74%	263	886	88%	122	971	96%	37	1,016	101%	(8)	45
MARTIN	804	591	74%	213	549	68%	255	456	57%	348	436	54%	368	(20)
MENDEZ	1,215	913	75%	302	839	69%	376	801	66%	414	698	57%	517	(103)
MURCHISON	1,113	1,419	127%	(306)	1,361	122%	(248)	1,357	122%	(244)	1,348	121%	(235)	(9)
O HENRY	945	978	103%	(33)	890	94%	55	935	99%	10	866	92%	79	(69)
PAREDES	1,156	1,089	94%	67	1,034	89%	122	1,000	86%	156	963	83%	193	(37)
SADLER MEANS	1,078	470	44%	608	350	32%	728	370	34%	708	396	37%	682	26
SMALL	1,239	973	79%	266	1,009	81%	230	1,005	81%	234	1,181	95%	58	176
WEBB	804	644	80%	160	690	86%	114	708	88%	96	670	83%	134	(38)
		MS Under 75%	5	28%	MS Under 75%	5	28%	MS Under 75%	7	39%	MS Under 75%	6	33%	
		MS Over 115%	1		MS Over 115%	1		MS Over 115%	1	6%	MS Over 115%	1	6%	
			% of			% of			% of					
			Permanent			Permanent			Permanent					
	2015-16		Capacity by		— // /	Capacity by		>	Capacity by		2016-17	% of		
	Permanent	2013-14	2013-14	Seats	2014-15	2014-15	Seats	2015-16	2015-16	Seats	Projected	Permanent		Annual
	Capacity	Enrollment	Enrollment	2013-14	Enrollment	Enrollment	2014-15	Enrollment	Enrollment	2015-16	Enrollment	Capacity	Seats	Delta
AKINS	2,394	2,592	108%	(198)	2,704	113%	, ,	2,733	114%	(339)	2,708		(314)	(25)
ANDERSON	2,373	2,196	93%	177	2,239	94%		2,276	96%	97	2,229	94%	144	(47)
AUSTIN	2,205	2,139	97%	66	2,087	95%	118	2,087	95%	118	2,185	99%	20	98
BOWIE	2,463	2,908	118%	(445)	2,894	117%	(431)	2,913	118%	(450)	2,900	118%	(437)	(13)
CROCKETT	2,163	1,575	73%	588	1,519	70%	644	1,478	68%	685	1,514	70%	649	36
EASTSIDE/INT	1,548	771	50%	777	997	64%	551	851	55%	697	799	52%	749	(52)
LANIER	1,627	1,720	106%	(93)	1,671	103%	(44)	1,836	113%	(209)	1,800	111%	(173)	(36)
LBJ/LASA	1,842	1,843	100%	(1)	1,867	101%	(25)	1,900	103%	(58)	1,947	106%	(105)	47
MCCALLUM	1,596	1,622	102%	(26)	1,662	104%	(66)	1,747	109%	(151)	1,780	112%	(184)	33
REAGAN	1,588	1,164	73%	424	1,246	78%	342	1,312	83%	276	1,301	82%	287	(11)
TRAVIS	1,862	1,602	86%	260	1,420	76%	442	1,429	77%	433	1,514	81%	348	85
		HS Under 75%	3	27%	HS Under 75%	2	18%	HS Under 75%	2	18%	HS Under 75%	2	18%	
		HS Over 115%	1	9%	HS Over 115%	1	9%	HS Over 115%	1	9%	HS Over 115%	1	9%	
		Under 75%	19		Under 75%	21		Under 75%	26	23%	Under 75%	25	22%	
		Over 115%	23	21%	Over 115%	20	18%	Over 115%	20	18%	Over 115%	18	16%	







ELEMENTARY SCHOOL

Planning Cluster 1

(LBJ VT)

- Jordan
 - Norman
 - Overton
 - Sims

Planning Cluster 2

(LBJ VT)

- Andrews
- Blanton
- Harris
- Pecan Springs
- Winn

Planning Cluster 3

(McCallum VT)

- Blackshear
- Campbell
- Maplewood
- Oak Springs

Planning Cluster 4

(Eastside VT)

- Allan Center
- Allison
- Brooke
- Govalle
- Metz
- Ortega
- Zavala

Planning Cluster 5

(Travis VT)

- Becker
- Dawson
- Linder
- Travis Heights

Planning Cluster 6

(Travis VT)

- Houston
- Rodriguez
- Uphaus EC Center
- Widen

Planning Cluster 7

(Akins VT)

- Blazier
- Langford
- Palm
- Perez

Planning Cluster 8

(Akins VT)

- Casey
- Kocurek
- Menchaca

Planning Cluster 9

(Crockett VT)

- Galindo
- Odom
- Pleasant Hill
- St Elmo
- Williams

Planning Cluster 10

(Crockett VT)

- Boone
- Cunningham
- Joslin
- Sunset Valley

Planning Cluster 11

(Bowie VT)

- Baranoff
- Cowan

Planning Cluster 12

(Bowie VT)

- Baldwin
- Clayton
- Kiker
- Mills

Planning Cluster 13

(Austin VT)

- Barton Hills
- Oak Hill
- Patton
- Zilker

Planning Cluster 14

(Austin VT)

- Bryker Woods
- Casis
- Mathews
- Pease
- Sanchez

Planning Cluster 15

(McCallum VT)

- Brentwood
- Gullett
- Highland Park
- Read Pre-K Center
- Rosedale School

Planning Cluster 16 (McCallum VT)

. . .

- Lee
- Reilly
- Ridgetop

Planning Cluster 17

(Anderson VT)

- Davis
- Doss
- Hill
- Pillow
- Summitt

Planning Cluster 18

(Lanier VT)

- Cook
- Guerrero Thompson
- McBee
- Padron
- Wooldridge
- Wooten

Planning Cluster 19

(Reagan VT)

- Barrington
- Brown
- Pickle
- Webb Primary

Planning Cluster 20

(Reagan VT)

- Dobie Pre-K Center
- Graham
- Hart
- Walnut Creek

MIDDLE SCHOOL

Planning Cluster 21

- Burnett
- Dobie
- Garcia YMLA
- Lamar
- Murchison
- Sadler Means YWLA
- Webb

Planning Cluster 22

- Fulmore
- Kealing
- Martin
- O.Henry

Planning Cluster 23

- Bedichek
- Covington
- Mendez
- Paredes

Planning Cluster 24

- Bailey
- Gorzycki
- Small

HIGH SCHOOL

Planning Cluster 25

- Anderson
- Lanier
- LBJ/LASA
- McCallum
- Reagan

Planning Cluster 26

- Austin
- Eastside Memorial
- Travis

Planning Cluster 27

- Akins
- Crockett
- Bowie



FACILITIES AND BOND PLANNING ADVISORY COMMITTEE (FABPAC) Facility Master Plan Update and Bond Planning Process AISDFuture.com

In October 2015, the Board-appointed Facilities and Bond Planning Committee (FABPAC) began their work on updating the 2014 Facility Master Plan, as well as planning for a future bond program. The FABPAC is committed to an open, transparent community engagement process.

Purpose of the Facility Master Plan Update

- Ensure AISD facilities support the academic vision of the District
- Provide a long-range modernization strategy for District facilities
- Provide both short- and long-term recommendations for projects that maintain and improve AISD facilities, including renovations, new facilities, replacement of aging equipment and technology

AISD Values – Guiding Principles

The work of the FABPAC is guided by AISD's Strategic Plan and its vision to "reinvent the urban school experience". The FABPAC ensures their work aligns with District values by using the Board-approved 2014 Facility Master Plan Guiding Principles:

- · Health, Safety and Security
- Academics and Co-Curricular Supports
- Protection of Financial Investment
- Optimal Utilization

- Equity in Facilities
- Environmental Stewardship and Sustainability
- Communication and Community Engagement

Planning Strategies Used to Develop Projects

To put the 2014 Facility Master Plan Guiding Principles into action, the FABPAC developed a series of **Planning Strategies** that will develop a master plan update that addresses the immediate needs of AISD facilities, and plans for a long-range modernization of all AISD facilities.

Planning Strategy	What it means
Focus on facilities with the highest need(s) based on objective data.	Based on data gathered from independent assessors, fix first what is clearly broken.
 Implement a long-term modernization approach: Flexible learning spaces in all schools State-of-the-art technology in all schools Wrap-around services to support the community, such as after-school programming, mentoring, adult education, or health care, should be incorporated into schools strategically distributed throughout the district 	Instead of implementing individual bond programs in a "Band-Aid" approach every five or so years, let's look ahead 20 years and plan to modernize all facilities with a series of planned and scheduled bond programs.
3. Balance needs of Planning Clusters and the desire to minimize operating and capital costs district-wide.	Look at the relative condition of schools within small geographic areas to determine the area's most critical needs, including the need to make efficient use of existing facilities.
4. Distribute projects across Planning Clusters using objective data.	Look at the relative condition of each small geographic area in comparison to other areas to determine the District's most critical needs, and balance projects regionally.
5. Incorporate logistical considerations.	Make sure the number and amount of projects within each bond program is logical and "do-able" under current market conditions.